# Saputo Inc. - Climate Change 2022

## C0. Introduction

### C0.1

**(C0.1) Give a general description and introduction to your organization.**

Saputo produces, markets, and distributes a wide array of dairy products of the utmost quality, including cheese, fluid milk, extended shelf-life milk and cream products, cultured products, and dairy ingredients. Saputo is one of the top ten dairy processors in the world, a leading cheese manufacturer and fluid milk and cream processor in Canada, the top dairy processor in Australia, and the second largest in Argentina. In the USA, Saputo ranks among the top three cheese producers and is one of the largest producers of extended shelf-life and cultured dairy products. In the United Kingdom, Saputo is the largest manufacturer of branded cheese and a top manufacturer of dairy spreads. In addition to its dairy portfolio, Saputo produces, markets, and distributes a range of dairy alternative cheeses and beverages. Saputo products are sold in several countries under market-leading brands, as well as private label brands. Saputo Inc. is a publicly traded company and its shares are listed on the Toronto Stock Exchange under the symbol “SAP”.
Key figures (as of June 2022 except for number of employees which is at March 31,2022):

- Approximately 18,600 employees
- 67 plants: Canada Sector (18) USA Sector (29) International Sector (13) Europe Sector (7)
- Products sold in over 60 countries

As a global leader in dairy processing, we recognize our responsibility to demonstrate good corporate citizenship in everything we do. The Saputo Promise is our commitment to live up to the values on which our business was founded in 1954. It consists of 7 Pillars that form the backbone of our approach to social, environmental and economic performance. Our 7 Pillars are: Food Quality and Safety, Our People, Business Ethics, Responsible Sourcing, Environment, Nutrition and Healthy Living, and Community.

### C0.2

**(C0.2) State the start and end date of the year for which you are reporting data.**

| | Start date | End date | Indicate if you are providing emissions data for past reporting years | Select the number of past reporting years you will be providing emissions data for |
|---|---|---|---|---|
| Reporting year | April 1 2021 | March 31 2022 | Yes | 3 years |

### C0.3

**(C0.3) Select the countries/areas in which you operate.**

Argentina
Australia
Canada
United Kingdom of Great Britain and Northern Ireland
United States of America

### C0.4

**(C0.4) Select the currency used for all financial information disclosed throughout your response.**

CAD

### C0.5

**(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.**

Operational control

### C-AC0.6/C-FB0.6/C-PF0.6

**(C-AC0.6/C-FB0.6/C-PF0.6) Are emissions from agricultural/forestry, processing/manufacturing, distribution activities or emissions from the consumption of your products – whether in your direct operations or in other parts of your value chain – relevant to your current CDP climate change disclosure?**

| | Relevance |
|---|---|
| Agriculture/Forestry | Elsewhere in the value chain only [Agriculture/Forestry/processing/manufacturing/Distribution only] |
| Processing/Manufacturing | Direct operations only [Processing/manufacturing/Distribution only] |
| Distribution | Direct operations only [Processing/manufacturing/Distribution only] |
| Consumption | Elsewhere in the value chain only [Agriculture/Forestry/processing/manufacturing/Distribution only] |

## C-AC0.6b/C-FB0.6b/C-PF0.6b

**(C-AC0.6b/C-FB0.6b/C-PF0.6b) Why are emissions from agricultural/forestry activities undertaken on your own land not relevant to your current CDP climate change disclosure?**

**Row 1**

**Primary reason**
Do not own/manage land

**Please explain**
As a global dairy processor, milk is our primary ingredient which we source from third-party suppliers. An estimate of GHG emissions from supplying dairy farms outside our operational control are reported as part of our Scope 3 emissions.

## C-AC0.7/C-FB0.7/C-PF0.7

**(C-AC0.7/C-FB0.7/C-PF0.7) Which agricultural commodity(ies) that your organization produces and/or sources are the most significant to your business by revenue? Select up to five.**

**Agricultural commodity**
Other, please specify (Milk)

**% of revenue dependent on this agricultural commodity**
More than 80%

**Produced or sourced**
Sourced

**Please explain**
As a global dairy processor, milk is our primary ingredient which we source from third-party suppliers. An estimate of GHG emissions from supplying dairy farms outside our operational control are reported as part of our Scope 3 emissions.

## C0.8

**(C0.8) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?**

| Indicate whether you are able to provide a unique identifier for your organization | Provide your unique identifier |
|---|---|
| Yes, an ISIN code | 8029121057 |

# C1. Governance

## C1.1

**(C1.1) Is there board-level oversight of climate-related issues within your organization?**
Yes

## C1.1a

**(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.**

| Position of individual(s) | Please explain |
|---|---|
| Board-level committee | Our Board of Directors is responsible for the stewardship of Saputo. As such, it oversees the management of our business to enhance the creation of long-term shareholder value while considering the interests of our various stakeholders, including shareholders, employees, customers, suppliers, business partners, and the communities where we operate. In order to better fulfill its mandate, the Board: • Oversees the ESG factors and risks material to our business and the deployment of appropriate measures to manage them; • Oversees our practices, guidelines and policies related to the Saputo Promise. The Board delegates some of the ESG-related responsibilities as follows: • To the Audit Committee: risk management oversight, including ESG risks such as environment and food quality and safety, animal welfare and IT security (Additional information on the risk management process overseen by the Audit Committee can be found in our Management's Discussion and Analysis, in our Management Information Circular and in our Annual Information Form, all dated June 9, 2022, and available at https://www.saputo.com/en/investors/shareholder-reports/2022). • To the Corporate Governance and Human Resources Committee: business ethics; diversity, equity and inclusion; health and safety; and human resources risks. |
| Other, please specify (Executive-level committee) | The Environmental Committee, which includes the President and Chief Operating Officer (North America) and Dairy Division (USA), the President and Chief Operating Officer (International and Europe), the President of each operating division and the senior manager in each division responsible for environmental matters, is responsible for overseeing the application of the Environmental Policy and meets quarterly to discuss our environmental risks, the required action plans, and the status of ongoing projects. |
| Other C-Suite Officer | In FY2020, we pledged to accelerate our global climate performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. We established a governance framework to foster Company-wide accountability and ownership, with the President and Chief Operating Officer of our UK division acting as global champion to review and guide our global strategy. |
| Chief Operating Officer (COO) | President and Chief Operating Officer (North America) and Dairy Division (USA), is the Chair of our Environmental Committee responsible for overseeing the implementation of the Environmental Policy and the achievement of our environmental objectives globally across our operations. |
| President | The President of each operating division are members of the Environmental Committee responsible for overseeing the implementation of the Environmental Policy and reports quarterly on the progress of our environmental objectives across their divisional operations |
| Other, please specify (senior manager) | Senior manager in each division responsible for environmental matters are members of the Environmental Committee responsible for overseeing the implementation of the Environmental Policy and reports quarterly on the progress of our environmental objectives across their divisional operations |
| Board-level committee | The Board of Directors' Audit Committee, composed of five of our Board members, is responsible for reviewing and evaluating the risk factors inherent to Saputo and ensuring that appropriate measures are in place to enable Management to identify and manage such risk factors effectively. Through the Audit Committee, the Board oversees our management of principal environmental risks to which we are exposed and ensures the implementation of appropriate methods by Management to identify, evaluate, manage, mitigate and report on these risks in a proactive manner. The Audit Committee meets regularly and reports to the Board quarterly. |

## C1.1b

**(C1.1b) Provide further details on the board's oversight of climate-related issues.**

| Frequency with which climate-related issues are a scheduled agenda item | Governance mechanisms into which climate-related issues are integrated | Scope of board-level oversight | Please explain |
|---|---|---|---|
| Scheduled – some meetings | Reviewing and guiding risk management policies<br>Monitoring implementation and performance of objectives<br>Monitoring and overseeing progress against goals and targets for addressing climate-related issues | <Not Applicable> | The Audit Committee receives quarterly reports from the Environmental Committee and an annual presentation from its Chair. The Environmental Committee is responsible for overseeing the application of the Environmental Policy and meets quarterly to discuss our environmental risks, the required action plans, and the status of ongoing projects. |
| Scheduled – all meetings | Reviewing and guiding risk management policies<br>Monitoring implementation and performance of objectives<br>Monitoring and overseeing progress against goals and targets for addressing climate-related issues | <Not Applicable> | The Environmental Committee is responsible for overseeing the application of the Environmental Policy and meets quarterly to discuss our environmental risks, the required action plans, and the status of ongoing projects. |
| Scheduled – some meetings | Monitoring and overseeing progress against goals and targets for addressing climate-related issues | <Not Applicable> | Our UK President and Chief Operating Officer acting as a global champion for our 2025 Environmental Pledges presents an update on progress against our targets to the Board of Directors annually. |
| Scheduled – all meetings | Overseeing major capital expenditures, acquisitions and divestitures | <Not Applicable> | In FY2020, we pledged to accelerate our global climate, water, and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. We've allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million. This investment is overseen by our management level CAPEX Committee quarterly. The Board is responsible for the approval of significant acquisitions and dispositions of businesses. |

## C1.1d

### (C1.1d) Does your organization have at least one board member with competence on climate-related issues?

| | Board member(s) have competence on climate-related issues | Criteria used to assess competence of board member(s) on climate-related issues | Primary reason for no board-level competence on climate-related issues | Explain why your organization does not have at least one board member with competence on climate-related issues and any plans to address board-level competence in the future |
|---|---|---|---|---|
| Row 1 | Yes | The Corporate Governance and Human Resources Committee (the "CGHR Committee") identifies the main qualifications, competencies and skills that members of the Board should possess to provide effective oversight over the Company. One of these competencies is Environment, Social and Governance which is defined as experience with policies, practices or risk management associated with environmental, sustainable development, social and corporate responsibility, and/or governance issues relevant to the Company. Currently, three of our Board members have ESG among their top three skills. One of our Board members, Annette Vershuren, is Chair of the Board of Sustainable Development Technology Canada (SDTC), a foundation created by the Government of Canada to support environmental technologies, and Co-Chair of the Smart Prosperity Leaders' Initiative, an initiative launched by respected Canadian leaders in 2016 to harness new thinking to accelerate Canada's transition to a stronger, cleaner economy. | <Not Applicable> | <Not Applicable> |

## C1.2

### (C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

| Name of the position(s) and/or committee(s) | Reporting line | Responsibility | Coverage of responsibility | Frequency of reporting to the board on climate-related issues |
|---|---|---|---|---|
| Other committee, please specify (Environmental Committee ) | <Not Applicable> | Both assessing and managing climate-related risks and opportunities | <Not Applicable> | Quarterly |
| Other C-Suite Officer, please specify (Divisional President and Chief Operating Officer) | <Not Applicable> | Both assessing and managing climate-related risks and opportunities | <Not Applicable> | Annually |
| Other, please specify (Vice President, Corporate Responsibility) | <Not Applicable> | Both assessing and managing climate-related risks and opportunities | <Not Applicable> | Annually |
| Environment/ Sustainability manager | <Not Applicable> | Both assessing and managing climate-related risks and opportunities | <Not Applicable> | Quarterly |
| Chief Operating Officer (COO) | <Not Applicable> | Both assessing and managing climate-related risks and opportunities | <Not Applicable> | Quarterly |
| Other, please specify (Board of Directors) | <Not Applicable> | Assessing climate-related risks and opportunities | <Not Applicable> | Quarterly |

## C1.2a

**(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).**

**The Board of Directors**

The Board of Directors is responsible for the stewardship of Saputo. As such , it oversees the management of our business so as to enhance the creation of long-term shareholder value while considering the interest of our various stakeholder, including shareholders, employees, customers, suppliers, business partners and the communities where we operate. In order to fulfil its mandate the Board:

- Oversees the ESG factors and risks material to our business and the deployment of appropriate measures to manage them;
- Oversee our practices, guidelines and policies related to the Saputo Promise.

**Audit Committee**

The Board of Directors' Audit Committee is responsible for reviewing and evaluating the risk factors inherent to Saputo and ensuring that appropriate measures are in place to enable Management to identify and manage such risk factors effectively. Through the Audit Committee, the Board oversees our management of principal environmental risks to which we are exposed and ensures the implementation of appropriate methods by Management to identify, evaluate, manage, mitigate and report on these risks in a proactive manner. The Audit Committee meets regularly and reports to the Board quarterly.

The Audit Committee receives quarterly reports from the Environmental Committee and an annual presentation from its Chair.

**Chied Executive Officer(CEO) and President and Chief Operating Officers**

Our CEO and President and Chief Operating Officer (North America) and Dairy Division (USA) and CEO and President and Chief Operating Officer (International and Europe) oversee the implementation of our FY22-FY25 Global Strategic Growth plan launched in June 2021. Based on five key pillars, the plan is aimed at driving growth by addressing several opportunities which will have climate related benefit such as developing our dairy alternative portfolio, provide more sustainable packaging innovation and optimize our operations.

The President and Chief Operating Officer (North America) and Dairy Division (USA) chairs the Environmental Committee responsible for overseeing the implementation of the Environmental Policy and the achievement of our environmental objectives globally across our operations.

**Environmental Committee**

The Environmental Committee, which includes the President and Chief Operating Officer (North America) and Dairy Division (USA) , the President and Chief Operating Officer (International), the President of each operating division and the senior manager in each division responsible for environmental matters, is responsible for overseeing the application of the Environmental Policy and meets quarterly to discuss our environmental risks, the required action plans, and the status of ongoing projects.

**Global Vice- President, Corporate Responsibility**

Saputo's Vice President, Corporate Responsibility, who reports to the President and Chief Operating Officer (North America) and Dairy Division (USA) , is responsible for assessing climate-related risks, informing Management, and ensuring appropriate mitigation measures and action plans are in place in our global operations. Each division also has an Environment/Sustainability managers who ensures environmental risks, including those that are climate-related, are appropriately managed at the local level.

**Environment Managers & Divisional Leadership**

Each division also has an Environment/Sustainability managers who ensures environmental risks, including those that are climate-related, are appropriately managed at the local level and reports key risks and progress against plan to the Environmental Committee quarterly.

## C1.3

**(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?**

| | Provide incentives for the management of climate-related issues | Comment |
|---|---|---|
| Row 1 | Yes | Our management team has incentive based on achieving the targets as defined by our Global Strategic Growth plan launched in June 2021. The plan will drive growth by addressing several opportunities which will have climate related benefit such as developing our dairy alternative portfolio, provide sustainable packaging innovation and optimize our operations. In addition, we recently reinforced our climate governance with the introduction of ESG-related targets as part of our long-term incentive plan. A portion of share based compensation granted in FY23 is linked to the achievement of our climate and water targets. |

## C1.3a

**(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).**

| Entitled to incentive | Type of incentive | Activity incentivized | Comment |
|---|---|---|---|
| Chief Operating Officer (COO) | Monetary reward | Emissions reduction target | We recently reinforced our climate governance with the introduction of ESG-related targets as part of our long-term incentive plan. A portion of share based compensation granted in FY23 is linked to the achievement of our climate and water targets. |
| Chief Financial Officer (CFO) | Monetary reward | Emissions reduction target | We recently reinforced our climate governance with the introduction of ESG-related targets as part of our long-term incentive plan. A portion of share based compensation granted in FY23 is linked to the achievement of our climate and water targets. |
| Other C-Suite Officer | Monetary reward | Emissions reduction target | We recently reinforced our climate governance with the introduction of ESG-related targets as part of our long-term incentive plan. A portion of share based compensation granted in FY23 is linked to the achievement of our climate and water targets. This also applies to our CHRO. |
| Other, please specify (Directors and above) | Monetary reward | Emissions reduction target | We recently reinforced our climate governance with the introduction of ESG-related targets as part of our long-term incentive plan. A portion of share based compensation granted in FY23 is linked to the achievement of our climate and water targets. |

## C2. Risks and opportunities

### C2.1

**(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?**

Yes

### C2.1a

**(C2.1a) How does your organization define short-, medium- and long-term time horizons?**

| | From (years) | To (years) | Comment |
|---|---|---|---|
| Short-term | 0 | 3 | Consistent with our action plans for the Saputo Promise |
| Medium-term | 3 | 5 | the period is defined as between short and long term |
| Long-term | 5 | 10 | Consistent with the timeline used to evaluate climate-related risks |

### C2.1b

**(C2.1b) How does your organization define substantive financial or strategic impact on your business?**

In assessing risk, the corporation evaluates the level of risk based on the two factors of the potential impact and the potential for the occurrence of the risk.

The impact on our business is considered in terms of the:

· Level of Management required to address the event;

· Impact to operations and ability to supply customers (market share impact);

· Loss of or strong damage to key alliances;

· Impact to the brand value; and

· Direct financial impact.

The more severe the impact in these areas, the more substantive the level of risk.

### C2.2

**(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.**

**Value chain stage(s) covered**
Direct operations

**Risk management process**
Integrated into multi-disciplinary company-wide risk management process

**Frequency of assessment**
Annually

**Time horizon(s) covered**
Short-term
Medium-term
Long-term

**Description of process**
The Board of Directors' Audit Committee is responsible for reviewing and evaluating the risk factors inherent to Saputo and ensuring that appropriate measures are in place to enable Management to identify and manage such risk factors effectively. Through the Audit Committee, the Board oversees our management of principal environmental risks to which we are exposed and ensures the implementation of appropriate methods by Management to identify, evaluate, manage, mitigate and report on these risks in a proactive manner. The Audit Committee meets regularly and reports to the Board quarterly. Under the Audit Committee's oversight, Management, assisted by the Company's internal audit team, identifies the principal risks relating to the Company's business and determines adequate measures to manage these risks. Management also identifies key performance indicators to measure each risk identified and provides the Audit Committee with a quarterly performance report. The Audit Committee reviews annually the list of risks monitored and the key performance indicators. The Company's internal audit team and Management are responsible to assess the risks to which the Company is exposed on a periodic basis and present the results of their assessments to the Audit Committee. Management oversight to climate-related risks is delegated to the Environmental Committee. The Environmental Committee is responsible for overseeing the application of the Environmental Policy and meets quarterly to discuss our environmental risks, the required action plans, and the status of ongoing projects. The Audit Committee receives quarterly reports from the Environmental Committee and an annual presentation from its Chair. In FY21, we finalized the development of our global Environment Management System, aligned with the ISO14001 standard, and started the implementation of new processes which include a more proactive risk assessment. As part of this processes, environmental risks, which includes climate-related risks, are identified and assessed by each facility and document in the site risk register. Any risks which score above a certain threshold is then reported to the Environmental Committee quarterly with specific action plan and target date for resolution. In 2018, we commissioned an external consultant to identify and review climate-related risks across our global operations up to 2025 — guided by the approach recommended by the TCFD framework. This high-level review focused on identifying transitional risks across our value chain, as well as evaluating future direct and indirect transition costs related to carbon prices under different scenarios. A high-level review of physical risks was also conducted with an industry benchmarking exercise on what our peers are doing. In FY22, we expanded our climate risk assessment, building on the work from 2018. Guided by the approach recommended by the TCFD framework, we undertook a scenario analysis to 2050 to help us understand how external climate risks and opportunities could impact our business operations. The climate scenario analysis allows us to explore the resilience of our business strategy to different climate futures and the impacts associated with the transition to a lower-carbon economy. Leveraging the findings, we have developed a roadmap to embed climate-related risks in key business processes such as risk management, Mergers and Acquisitions evaluation, and future climate-related disclosure.

## C2.2a

**(C2.2a) Which risk types are considered in your organization's climate-related risk assessments?**

| | Relevance & inclusion | Please explain |
|---|---|---|
| Current regulation | Relevant, always included | Risks and uncertainties are disclosed as part of our Annual Report and include current regulation as "Saputo's business and operations are subject to environmental laws and regulations, including those relating to permitting requirements, wastewater discharges, air emissions, greenhouse gases, releases of hazardous substances, and remediation of contaminated sites. We believe that our operations are in compliance, in all material respects, with such environmental laws and regulations, except as disclosed in the Annual Information Form dated June 9, 2022, for the fiscal year ended March 31, 2022. Compliance with these laws and regulations requires that we continue to incur operating and maintenance costs and capital expenditures, including to control potential impacts of our operations on local communities." Furthermore, our climate-related risk assessment included transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. Current regulations were assessed as part of this review. In addition, any significant change to regulations gets reported quarterly to the Environmental Committee with key implications and mitigation plan if required. |
| Emerging regulation | Relevant, always included | Risks and uncertainties are disclosed as part of our Annual Report and include future regulation "Changes in environmental laws and regulations, evolving interpretation thereof, or more vigorous regulatory enforcement policies (including as a result of increased concern over climate change, water scarcity, waste management, plastic pollution, wastewater discharges, air emissions, greenhouse gases, or release of hazardous substances) could impose additional compliance costs, capital expenditures, as well as other financial obligations, which could have a material adverse effect on our financial position and performance.." Furthermore, our climate-related risk assessment included transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. Emerging regulations were assessed as part of the climate related risks review. We assessed different scenarios to evaluate the potential costs of carbon across the different countries where we operate depending of the likelihood of emerging regulations (e.g. carbon tax, carbon cap and trade etc.) in these countries. For example "we follow developments regarding legislation on plastic waste reduction, which has been proposed in certain jurisdictions in which we operate, and also comply with applicable greenhouse gas emission reduction requirements and carbon pollution pricing systems." In addition, any significant change to regulations gets reported quarterly to the Environmental Committee with key implications and mitigation plan if required. |
| Technology | Relevant, always included | Our climate-related risk assessmentincluded transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. New low-carbon technology arising in the food industry were analyzed as part of this review. For example, there are new types of raw materials that can potentially substitute milk (e.g. animal-free dairy products). If this risk materializes, this may pose technological, as well as market challenges for the Company though it was assessed that the risk is currently not material for the short to medium term. |
| Legal | Relevant, always included | Risks and uncertainties are disclosed as part of our Annual Report and include legal risk, "Saputo's business and operations are subject to environmental laws and regulations, including those relating to permitting requirements, wastewater discharges, air emissions, greenhouse gases, releases of hazardous substances, and remediation of contaminated sites. We believe that our operations are in compliance, in all material respects, with such environmental laws and regulations, except as disclosed in the Annual Information Form dated June 9, 2022, for the fiscal year ended March 31, 2022. Compliance with these laws and regulations requires that we continue to incur operating and maintenance costs and capital expenditures, including to control potential impacts of our operations on local communities. Changes in environmental laws and regulations, evolving interpretation thereof, or more vigorous regulatory enforcement policies (including as a result of increased concern over climate change, water scarcity, waste management, plastic pollution, wastewater discharges, air emissions, greenhouse gases, or release of hazardous substances) could impose additional compliance costs, capital expenditures, as well as other financial obligations, which could have a material adverse effect on our financial position and performance." Our climate-related risk assessment included transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. For example exposure to litigation was assessed as part of this review. |
| Market | Relevant, always included | Our climate-related risk assessment included transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. Market factors such as the price of raw material and end consumer preferences for plant-based products were evaluated as part of this review. To respond to these risks, we constantly monitor consumer trends and aim to respond accordingly. For instance due to increased consumer focus on environmental sustainability matters, including emissions associated with the production of animal milk, and on health-related concerns. we are committed to diversifying our product portfolio by pursuing more plant-based opportunities in line with increasing consumer demand for these types of products. We aim to leverage our research and development knowledge to develop dairy alternative cheese products and to seize the opportunities that arise in the dairy alternative beverage industry. increased consumer focus on environmental sustainability matters, including emissions associated with the production of animal milk, and on health-related concerns, |
| Reputation | Relevant, always included | Our climate-related risk assessment included transitions risks as defined by the TCFD including: policy and legal, technology, market and reputation. For example reputational risks were assessed as part of this review. As disclosed in our Annual Report: "The potential effects of climate change could have a material impact on our business and operations, including a range of operational, financial and reputational risks. Saputo has set environmental targets and has undertaken or planned capital expenditures and other projects to increase its energy efficiency, reduce its GHG emission, reduce waste and decrease water usage. There is no assurance that our environmental and sustainability initiatives will be economically viable, effective or that the anticipated environmental benefits will materialize. Our ability to achieve our environmental targets, commitments and goals depends on the development and performance of technology, innovation and the future use and deployment of technology. It is possible that the changes necessary to reduce emissions or waste will not be feasible or that the costs will be material, either of which could have a material adverse effect on Saputo's reputation, operations or financial position." |
| Acute physical | Relevant, always included | Risks and uncertainties are disclosed as part of our Annual Report and include acute physical risks for example. Natural disasters, or increased frequency or intensity of extreme weather conditions (including as a result of climate change), could lead to unanticipated business disruptions at any or certain of our facilities. The effect would be more significant if our larger manufacturing facilities are affected, in which case, the failure to find alternative suppliers or to replace lost production capacity in a timely manner could negatively affect our financial performance and condition. Our climate-related risk assessment and scenario analysis addressed key physical risks to our operations. |
| Chronic physical | Relevant, always included | Risks and uncertainties are disclosed as part of our Annual Report and include chronic physical risks for example. Saputo purchases raw materials that can represent up to 85% of the cost of products. We process raw materials into finished edible products intended for resale to a broad range of customers. Availability of raw materials as well as variations in the price of foodstuffs and energy, including as a result of climate change, extreme weather, natural disasters, water availability, fires or explosions, health pandemics, outbreaks affecting humans or livestock, transportation problems, and global or local supply chain disruptions caused by the COVID-19 pandemic, geopolitical developments, military conflicts, and trade sanctions, can impact production costs and capacity utilization and therefore affect our results. The effect of any variation or the volatility of foodstuff prices on our results depends on our ability to transfer those increases to our customers, and this in the context of a competitive market. Our climate-related risk assessmentand climate scenario analysis included key physical risks to our operations. |

## C2.3

**(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?**

Yes

## C2.3a

**(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

**Identifier**

Risk 1

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Current regulation | Carbon pricing mechanisms |

**Primary potential financial impact**

Increased indirect (operating) costs

**Climate risk type mapped to traditional financial services industry risk classification**

<Not Applicable>

**Company-specific description**

One facility in California and another in the United Kingdom are subject to an emission trading scheme and arerequired to comply with the requirements. One facility in Canada is also participating on a voluntary basis. Carbon permits (or credits) price is not fixed and is subject to market forces of supply and demand, which have historically resulted in price increase year over year.

**Time horizon**
Short-term

**Likelihood**
Very likely

**Magnitude of impact**
Low

**Are you able to provide a potential financial impact figure?**
Yes, an estimated range

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
1000000

**Potential financial impact figure – maximum (currency)**
2000000

**Explanation of financial impact figure**
There is a financial implication but the cost of compliance to trading scheme depends on market conditions within the emissions trading schemes. While not insignificant, the impact is not considered material relative to other risks to the business. The range represents annual impact based on a carbon price scenarios which represents the most likely scenario for the short to medium term.

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
The Company stays apprised of new climate change legislation, has appropriate monitoring plans in place where required, and complies with the registration or reporting requirements currently applicable to some of its facilities. The Environmental Affairs departments within each division ensure compliance. In addition, in FY2020, we announced clear climate targets and a formal commitment to make significant and sustainable progress by 2025, contributing to reduction at source and therefore, mitigate this risk. We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million. These investments have an average payback usually ranging between 1 to 3 years so therefore not contributing to direct costs of mitigating this risk.

**Comment**
There's no material management costs as the Environmental Affairs departments within each division ensure compliance and payback period of carbon reduction projects is usually short-term.

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**Identifier**
Risk 2

**Where in the value chain does the risk driver occur?**
Downstream

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Current regulation | Carbon pricing mechanisms |

**Primary potential financial impact**
Increased indirect (operating) costs

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
Fuel prices in certain jurisdictions where we have operations are affected either by carbon taxes or by emissions trading scheme. Saputo purchases energy to process raw materials and manufacture finished goods. Fuel/energy taxes and regulations can increase costs.

**Time horizon**
Short-term

**Likelihood**
Very likely

**Magnitude of impact**
Low

**Are you able to provide a potential financial impact figure?**
Yes, an estimated range

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
2000000

**Potential financial impact figure – maximum (currency)**
4000000

**Explanation of financial impact figure**
The cost of purchased fuels will likely increase due to carbon pricing mechanism. The figure represents an estimated annual impact and based on a carbon price and energy policies in our different markets which represents the most likely scenario for the short to medium term.

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
To mitigate this risk, Saputo strives to use standard cost/benefit analysis to determine actions as well as a dedicated global budget to ensure investments in energy efficiency. In addition, in FY2020, we announced clear climate targets and a formal commitment to make significant and sustainable progress by 2025, contributing to reduction at source and therefore, mitigate this risk. We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million. These investments have an average payback usually ranging between 1 to 3 years so therefore not contributing to direct costs of mitigating this risk.

**Comment**
The Company stays apprised of new climate change legislation, and has appropriate monitoring plans in place where required to evaluate purchased energy costs.

---

**Identifier**
Risk 3

**Where in the value chain does the risk driver occur?**
Direct operations

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Legal | Exposure to litigation |

**Primary potential financial impact**
Increased capital expenditures

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
The Company's global operations are subject to various federal, provincial, state, municipal and local laws and regulations relating to environmental protection.

**Time horizon**
Short-term

**Likelihood**
More likely than not

**Magnitude of impact**
Medium

**Are you able to provide a potential financial impact figure?**
Yes, a single figure estimate

**Potential financial impact figure (currency)**
56000000

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
Saputo addresses its environmental compliance with due diligence and during fiscal 2022, invested approximately $56 million to ensure its compliance obligations as part of its Environmental Policy were met. Some of these actions also contributes to reducing climate related risks.

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
The Company stays apprised of new climate change legislation, has appropriate monitoring plans in place where required, and complies with the registration or reporting requirements currently applicable to some of its facilities. The Environmental Affairs departments within each division ensure compliance.

**Comment**
The Environmental Affairs departments within each division ensure compliance.

---

**Identifier**
Risk 4

**Where in the value chain does the risk driver occur?**
Direct operations

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Reputation | Shifts in consumer preferences |

**Primary potential financial impact**
Decreased revenues due to reduced demand for products and services

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
A growing group of consumers are turning away from animal-related products in favour of plant-based alternatives in an attempt to reduce their carbon footprints. This could lead to reduce demand for dairy products. Some of our customers are addressing this trend by asking GHG emissions reduction throughout the supply chain.

**Time horizon**
Short-term

**Likelihood**
More likely than not

**Magnitude of impact**
Medium

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
No figure provided

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
We constantly monitor consumer trends and aim to respond accordingly. For instance, we are committed to diversifying our product portfolio by pursuing more plant-based opportunities in line with increasing consumer demand for these types of products. We aim to leverage our research and development knowledge to develop dairy alternative cheese products and to seize the opportunities that arise in the dairy alternative beverage industry. In addition, in June 2021, we launched our FY22-FY25 Global Strategic Plan, outlining our path to organic growth for the next four years. A key pillar of this plan is to accelerate product innovation, including our ambition to become a leader in dairy alternative cheese and leverage our infrastructure to seize dairy alternative beverage opportunities.

**Comment**
The cost of management is included in the current operational structure.

---

**Identifier**
Risk 5

**Where in the value chain does the risk driver occur?**
Direct operations

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Acute physical | Flood (coastal, fluvial, pluvial, groundwater) |

**Primary potential financial impact**
Increased capital expenditures

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
Major events, such as natural disasters, could lead to unanticipated business disruption of any or certain of the Company's manufacturing facilities. The effect would be more significant if the Company's larger manufacturing facilities are affected, in which case, the failure to find alternative suppliers or to replace lost production capacity in a timely manner could negatively affect the Company's financial condition and performance.

**Time horizon**
Short-term

**Likelihood**
More likely than not

**Magnitude of impact**
Medium-high

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
No figure provided

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
Our risk management team ensures that mitigation measures are in place in all our facilities to minimize the impacts of natural disasters on our assets.

**Comment**

The management of these risks are managed by our risk team.

**Identifier**
Risk 6

**Where in the value chain does the risk driver occur?**
Upstream

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Market | Increased cost of raw materials |

**Primary potential financial impact**
Increased direct costs

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
Saputo purchases raw materials that may represent up to 85% of the cost of products. Changes in weather patterns could impact the price and the availability of the raw material and therefore, influencing the Company's results upwards or downwards.

**Time horizon**
Short-term

**Likelihood**
More likely than not

**Magnitude of impact**
High

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
No figure provided

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
In each of our markets, we have dedicated team responsible for supplying raw ingredients. As part of our efforts to implement the TCFD recommendations, we recently carried out climate-related scenarios analysis with a key focus on our supply chain risks. This exercise will provide some insights into the financial implications of this risk.

**Comment**
The cost of management is included in the current operational structure.

**Identifier**
Risk 7

**Where in the value chain does the risk driver occur?**
Upstream

**Risk type & Primary climate-related risk driver**

| | |
|---|---|
| Market | Increased cost of raw materials |

**Primary potential financial impact**
Increased direct costs

**Climate risk type mapped to traditional financial services industry risk classification**
<Not Applicable>

**Company-specific description**
Fuel prices in certain jurisdictions where we have operations are affected either by carbon taxes or by emissions trading scheme which can impact our transportation costs.

**Time horizon**
Short-term

**Likelihood**
Very likely

**Magnitude of impact**
Medium-low

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
No figure provided

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
In each of our markets, we have dedicated team responsible for transportation contracts,

**Comment**
The cost of management is included in the current operational structure.

## C2.4

**(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**
Yes

## C2.4a

**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.**

**Identifier**
Opp1

**Where in the value chain does the opportunity occur?**
Direct operations

**Opportunity type**
Resource efficiency

**Primary climate-related opportunity driver**
Use of more efficient production and distribution processes

**Primary potential financial impact**
Reduced indirect (operating) costs

**Company-specific description**
Saputo purchases energy to process raw materials and manufacture finished goods. There is an opportunity for Saputo to contribute to minimizing climate change impact by implementing energy-efficiency initiatives. Saputo uses cost/benefit analysis to determine actions to constantly identify and review projects with the potential of reducing costs and energy use.

**Time horizon**
Medium-term

**Likelihood**
More likely than not

**Magnitude of impact**
Medium

**Are you able to provide a potential financial impact figure?**
Yes, an estimated range

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
15000000

**Potential financial impact figure – maximum (currency)**
20000000

**Explanation of financial impact figure**
Estimated annual energy costs savings of achieving our energy efficiency target.

**Cost to realize opportunity**
16666667

**Strategy to realize opportunity and explanation of cost calculation**
In FY2020, we announced clear climate targets and a formal commitment to make significant and sustainable progress by 2025. We expect to deliver on these tangible goals with targeted initiatives focusing on renewable electricity, resource conservation and sustainable packaging. We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million. The cost to realize opportunity represents our annual investment of our three-year commitment.

**Comment**

**Identifier**
Opp2

**Where in the value chain does the opportunity occur?**
Direct operations

**Opportunity type**
Energy source

**Primary climate-related opportunity driver**
Use of lower-emission sources of energy

**Primary potential financial impact**
Reduced indirect (operating) costs

**Company-specific description**
Some of our operations in Australia have been exposed to volatile electricity prices. Locking long-term prices through renewable energy power purchase agreement could reduce this exposure while also delivering financial benefits.

**Time horizon**
Short-term

**Likelihood**
Likely

**Magnitude of impact**
Low

**Are you able to provide a potential financial impact figure?**
Yes, an estimated range

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
1000000

**Potential financial impact figure – maximum (currency)**
2000000

**Explanation of financial impact figure**
This is the estimated savings in electricity costs which could be delivered through a renewable energy power purchase agreement (PPA).

**Cost to realize opportunity**
250000

**Strategy to realize opportunity and explanation of cost calculation**
In each of our markets, we have dedicated teams responsible for buying energy including evaluating opportunities arising from the renewable energy market. The cost to realize the opportunity is an estimate of consultants fees required to complete the PPA. We expect those fees to reduce overtime as we build our own internal expertise in sourcing renewable energy through PPAs.

**Comment**

**Identifier**
Opp3

**Where in the value chain does the opportunity occur?**
Direct operations

**Opportunity type**
Products and services

**Primary climate-related opportunity driver**
Shift in consumer preferences

**Primary potential financial impact**
Increased revenues through access to new and emerging markets

**Company-specific description**
We constantly monitor consumer trends and aim to respond accordingly. For instance, we are committed to diversifying our product portfolio by pursuing more plant-based opportunities in line with increasing consumer demand for these types of products. We aim to leverage our research and development knowledge to develop dairy alternative cheese products and to seize the opportunities that arise in the dairy alternative beverage industry. In addition, in June 2021, we launched our FY22-FY25 Global Strategic Plan, outlining our path to organic growth for the next four years. A key pillar of this plan is to accelerate product innovation, including our ambition to become a leader in dairy alternative cheese and leverage our infrastructure to seize dairy alternative beverage opportunities.

**Time horizon**
Short-term

**Likelihood**
Very likely

**Magnitude of impact**
Medium

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
No figure provided as this is considered commercially sensitive information.

**Cost to realize opportunity**
0

**Strategy to realize opportunity and explanation of cost calculation**
We constantly monitor consumer trends and aim to respond accordingly. For instance, we are committed to diversifying our product portfolio by pursuing more plant-based opportunities in line with increasing consumer demand for these types of products. We aim to leverage our research and development knowledge to develop dairy alternative cheese products and to seize the opportunities that arise in the dairy alternative beverage industry. In addition, in June 2021, we launched our FY22-FY25 Global Strategic Plan, outlining our path to organic growth for the next four years. A key pillar of this plan is to accelerate product innovation, including our ambition to become a leader in dairy alternative cheese and leverage our infrastructure to seize dairy alternative beverage opportunities.

**Comment**
The cost of management is included in the current operational structure.

## C3. Business Strategy

### C3.1

**(C3.1) Does your organization's strategy include a transition plan that aligns with a 1.5°C world?**

**Row 1**

**Transition plan**
No, our strategy has been influenced by climate-related risks and opportunities, but we do not plan to develop a transition plan within two years

**Publicly available transition plan**
<Not Applicable>

**Mechanism by which feedback is collected from shareholders on your transition plan**
<Not Applicable>

**Description of feedback mechanism**
<Not Applicable>

**Frequency of feedback collection**
<Not Applicable>

**Attach any relevant documents which detail your transition plan (optional)**
<Not Applicable>

**Explain why your organization does not have a transition plan that aligns with a 1.5°C world and any plans to develop one in the future**
Our goal, as stated in our Environmental Policy, is to safeguard the environment while continuing to grow as a world-class dairy processor. The potential effects of climate change could have a material impact on our business and operations, including a range of operational, financial, and reputational risks. Saputo has set environmental targets and has undertaken or planned capital expenditures and other projects to increase its energy efficiency, reduce its GHG emissions, reduce waste, and decrease water usage.

**Explain why climate-related risks and opportunities have not influenced your strategy**
<Not Applicable>

### C3.2

**(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?**

| | Use of climate-related scenario analysis to inform strategy | Primary reason why your organization does not use climate-related scenario analysis to inform its strategy | Explain why your organization does not use climate-related scenario analysis to inform its strategy and any plans to use it in the future |
|---|---|---|---|
| Row 1 | Yes, qualitative, but we plan to add quantitative in the next two years | <Not Applicable> | <Not Applicable> |

### C3.2a

**(C3.2a) Provide details of your organization's use of climate-related scenario analysis.**

| Climate-related scenario | Scenario analysis coverage | Temperature alignment of scenario | Parameters, assumptions, analytical choices |
|---|---|---|---|
| Transition scenarios: IEA STEPS (previously IEA NPS) | Company-wide | <Not Applicable> | Reflects the impact of existing policy frameworks and today's announced policy intentions. In aggregate, these commitments are enough to make a significant difference but fall short of the 2 o C threshold. |
| Transition scenarios: IEA CPS | Company-wide | <Not Applicable> | Little additional progress is made in curbing global GHG emissions. Government policies remain the same as midpoint 2019 and global energy markets evolve with no major changes. Fossil fuels continue to dominate global energy demands over renewables. Emissions continue to rise and global average warming exceeds 4 4°C by 2100. |
| Transition scenarios: IEA NZE 2050 | Company-wide | <Not Applicable> | The global energy sector reaches net zero emissions by 2050 requiring major decarbonization efforts across countries and industries. Fossil fuel energy is phased out with no new oil, natural gas or coal mine extensions. Renewables account for 90% of electricity generation by 2050 |
| Physical climate scenarios: RCP 1.9 | Company-wide | <Not Applicable> | The global energy sector reaches net zero emissions by 2050 requiring major decarbonization efforts across countries and industries. Fossil fuel energy is phased out with no new oil, natural gas or coal mine extensions. Renewables account for 90% of electricity generation by 2050 |
| Physical climate scenarios: RCP 4.5 | Company-wide | <Not Applicable> | Reflects the impact of existing policy frameworks and today's announced policy intentions. In aggregate, these commitments are enough to make a significant difference but fall short of the 2 o C threshold. |
| Physical climate scenarios: RCP 8.5 | Company-wide | <Not Applicable> | Little additional progress is made in curbing global GHG emissions. Government policies remain the same as midpoint 2019 and global energy markets evolve with no major changes. Fossil fuels continue to dominate global energy demands over renewables. Emissions continue to rise and global average warming exceeds 4 4°C by 2100. |

## C3.2b

**(C3.2b) Provide details of the focal questions your organization seeks to address by using climate-related scenario analysis, and summarize the results with respect to these questions.**

**Row 1**

**Focal questions**

In FY22, we expanded our climate risk assessment, building on the work we had started in 2018. Guided by the approach recommended by the TCFD framework, we undertook a scenario analysis to help us understand how external climate risks and opportunities could impact our business operations. The climate scenario analysis allows us to explore the resilience of our business strategy to different climate futures and the impacts associated with the transition to a lower-carbon economy.

**Results of the climate-related scenario analysis with respect to the focal questions**

Leveraging the findings, we have developed a roadmap to embed climate related risks in key business processes such as risk management, Mergers and Acquisitions evaluation, and future climate-related disclosure.

## C3.3

**(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.**

| | Have climate-related risks and opportunities influenced your strategy in this area? | Description of influence |
|---|---|---|
| Products and services | Yes | We constantly monitor consumer trends and aim to respond accordingly. For instance, we are committed to diversifying our product portfolio by pursuing more plant-based opportunities in line with increasing consumer demand for these types of products. We aim to leverage our research and development knowledge to develop dairy alternative cheese products and to seize the opportunities that arise in the dairy alternative beverage industry. In addition, in June 2021, we launched our FY22-FY25 Global Strategic Plan, outlining our path to organic growth for the next four years. A key pillar of this plan is to accelerate product innovation, including our ambition to become a leader in dairy alternative cheese and leverage our infrastructure to seize dairy alternative beverage opportunities. |
| Supply chain and/or value chain | Evaluation in progress | Our Supplier Code of Conduct sets the standards of business conduct expected from our suppliers. Beyond animal care, we aim to promote responsible business practices by working with our suppliers across the value chain and engaging them to implement standards to achieve common objectives. We believe our relationships with suppliers are vital to our ability to make high-quality products. We aim to create an environment where we can build and maintain strong, sustainable, and long-term relationships with our suppliers. Since January 2021, we are a global member of the Roundtable on Sustainable Palm Oil (RSPO). As part of our membership, we are committed to sourcing 100% RSPO-certified palm oil in 2021 and beyond. RSPO-certified palm oil must comply with strict environmental and social criteria developed by the RSPO, a global non-profit initiative to develop and implement worldwide standards for sustainable palm oil. We recognize the importance of the transition to a net-zero world by 2050, to limit global warming to well below 2°C as targeted by the Paris Agreement, as well as the need to transform the way food is grown and produced globally. We are committed to doing our part in creating a sustainable and equitable food system, working in partnership with our farmers, suppliers, and industry partners to: • Transition to a net-zero food system by 2050 and halt deforestation; • Protect biodiversity and preserve soil health; • Protect and preserve water ecosystems; and • Improve the resilience and economic viability of farming communities and protect workers' rights. Therefore, in fiscal 2022, we launched our 2025 Supply Chain Pledges, detailing our commitments on how we intend to address sustainability considerations beyond the scope of our operations. |
| Investment in R&D | Yes | In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. This commitment includes researching new packaging solutions. To accelerate our progress and ensure we leverage our global capabilities, we've set up an internal Sustainable Packaging Group, which is composed of packaging engineers, packaging procurement specialists, and sustainability experts from all our divisions. The Group meets quarterly to bring their complementary expertise together, creating an opportunity to connect, share challenges, and best practices around sustainable packaging. In the last few months, members of the Sustainable Packaging Group have focused on developing the global process to establish a baseline and track progress against our packaging targets. In addition, in FY21, we launched our FY22-FY25 Global Strategic Plan, outlining our path to organic growth for the next four years. A key pillar of this plan is to accelerate product innovation, including becoming a leader in dairy alternative cheese, leveraging our infrastructure to seize dairy alternative beverage opportunities and developing more sustainable packaging innovations. |
| Operations | Yes | In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. More specifically, we commit to: CLIMATE Reducing CO2 intensity of our operation by 20% Reducing the energy intensity of our operations by 10% WATER Reducing water intensity of our operation by 10% Reducing total waste by 25% WASTE Increasing diversion rate to 75% Reducing food waste by 50% Reduce our material use in our packaging by 15% Ensure 100% of our packaging is reusable, recyclable or compostable Ensure our packaging includes at least 15% of recycled or renewable content We expect to deliver on these tangible goals with targeted initiatives focusing on renewable electricity, resource conservation and sustainable packaging. We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million. Also, we established a governance framework to foster Company-wide accountability and ownership, with one of our Executive serving as global champion. |

## C3.4

**(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.**

| | Financial planning elements that have been influenced | Description of influence |
|---|---|---|
| Row 1 | Capital expenditures | We launched our FY22-FY25 Global Strategic Plan, in June 2021. Based on five key pillars, the plan will drive growth by addressing several opportunities which will have climate related benefit such as developing our dairy alternative portfolio, provide more sustainable packaging innovation and optimize our operations. The plan is underpinned by an CDN 2.3 billion CAPEX investments over the four years of the Global Strategic Plan. The Company has allocated additional resources to support the execution of the global action plan to mitigate climate risks, focusing on achieving our FY2025 targets by investing in renewable electricity, resource conservation projects and sustainable packaging. Saputo has publicly committed to a three-year investment of CDN$50 million. |

# C4. Targets and performance

## C4.1

**(C4.1) Did you have an emissions target that was active in the reporting year?**

Intensity target

## C4.1b

**(C4.1b) Provide details of your emissions intensity target(s) and progress made against those target(s).**

**Target reference number**

Int 1

**Year target was set**

2020

**Target coverage**

Company-wide

**Scope(s)**

Scope 1

Scope 2

**Scope 2 accounting method**
Market-based

**Scope 3 category(ies)**
<Not Applicable>

**Intensity metric**
Metric tons CO2e per metric ton of product

**Base year**
2020

**Intensity figure in base year for Scope 1 (metric tons CO2e per unit of activity)**
0

**Intensity figure in base year for Scope 2 (metric tons CO2e per unit of activity)**
0

**Intensity figure in base year for Scope 3 (metric tons CO2e per unit of activity)**
<Not Applicable>

**Intensity figure in base year for all selected Scopes (metric tons CO2e per unit of activity)**
0.2221

**% of total base year emissions in Scope 1 covered by this Scope 1 intensity figure**
100

**% of total base year emissions in Scope 2 covered by this Scope 2 intensity figure**
100

**% of total base year emissions in Scope 3 (in all Scope 3 categories) covered by this Scope 3 intensity figure**
<Not Applicable>

**% of total base year emissions in all selected Scopes covered by this intensity figure**
100

**Target year**
2025

**Targeted reduction from base year (%)**
20

**Intensity figure in target year for all selected Scopes (metric tons CO2e per unit of activity) [auto-calculated]**
0.17768

**% change anticipated in absolute Scope 1+2 emissions**
20

**% change anticipated in absolute Scope 3 emissions**
0

**Intensity figure in reporting year for Scope 1 (metric tons CO2e per unit of activity)**
0

**Intensity figure in reporting year for Scope 2 (metric tons CO2e per unit of activity)**
0

**Intensity figure in reporting year for Scope 3 (metric tons CO2e per unit of activity)**
<Not Applicable>

**Intensity figure in reporting year for all selected Scopes (metric tons CO2e per unit of activity)**
0.2048

**% of target achieved relative to base year [auto-calculated]**
38.9464205312922

**Target status in reporting year**
Underway

**Is this a science-based target?**
No, and we do not anticipate setting one in the next 2 years

**Target ambition**
<Not Applicable>

**Please explain target coverage and identify any exclusions**
In FY2020, we pledged to accelerate our global climate performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. More specifically, we commit to, reducing CO2 intensity of our operations (scope 1 and scope 2 market based) by 20% by 2025 (against FY2020 baseline). This includes our scope 1 and 2 GHG emissions from our manufacturing and distribution facilities per tonne of products. Production includes cheese, butter, fluid milk and other fluid mixes, fluid by-products, cutting and further processing and powder. For our operations in USA and Canada, production also includes products sent to other Saputo facilities for further processing. Our target is a combined target for scope 1 & 2 emissions, therefore we do not break down our intensity by scope. This explains why we entered 0 in some of the questions above. Our baseline intensity was restated to align with the methodology and scope of our target. Please see questions 6.1 and 6.2 for details.

**Plan for achieving target, and progress made to the end of the reporting year**
In FY22, we continued the implementation of renewable energy initiatives and capital projects to drive energy and carbon savings across our network. Our key highlights include: — Our Dairy Division (Australia) commenced a large-scale renewable power purchasing agreement which will enable 46% of our electricity consumption in Australia to be offset with renewable energy—saving 61,000 tons of CO2 annually ,which represents a 5% reduction in our global CO2 footprint. — In our Dairy Division (UK), we completed the installation of 9,400 solar panels at our Davidstow plant, which is expected to save more than 1,000 tonnes of CO2 annually. — We completed nine

additional energy-saving projects such as heat recovery systems, steam accumulators, and updated boiler controls. On an annual basis, these projects will be saving over 94,500 GJ of energy and more than 8,000 tonnes of CO2e. An additional 19 energy and carbon saving projects will be funded in FY23, which are expected to create an additional estimated savings of 188,000 GJ and 10,000 tonnes of CO2e.

**List the emissions reduction initiatives which contributed most to achieving this target**
<Not Applicable>

## C4.2

**(C4.2) Did you have any other climate-related targets that were active in the reporting year?**
Other climate-related target(s)

## C4.2b

**(C4.2b) Provide details of any other climate-related targets, including methane reduction targets.**

**Target reference number**
Oth 1

**Year target was set**
2020

**Target coverage**
Company-wide

**Target type: absolute or intensity**
Intensity

**Target type: category & Metric (target numerator if reporting an intensity target)**

| | |
|---|---|
| Energy consumption or efficiency | GJ |

**Target denominator (intensity targets only)**
metric ton of product

**Base year**
2020

**Figure or percentage in base year**
3

**Target year**
2025

**Figure or percentage in target year**
2.682

**Figure or percentage in reporting year**
2.95

**% of target achieved relative to base year [auto-calculated]**
15.7232704402515

**Target status in reporting year**
Underway

**Is this target part of an emissions target?**
In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. More specifically, we commit to: CLIMATE Reducing CO2 intensity of our operation by 20% Reducing the energy intensity of our operations by 10%

**Is this target part of an overarching initiative?**
No, it's not part of an overarching initiative

**Please explain target coverage and identify any exclusions**
In FY2020, we pledged to accelerate our global climate performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025. More specifically, we commit to, reducing energy intensity of our operations by 10% by 2025 (against FY2020 baseline). This target includes the energy used by our manufacturing and distribution facilities per tonne of products. Energy use includes the following sources: natural gas, electricity, propane, light fuel, heavy fuel, diesel, kerosene, steam, biomass and biogas. Production includes cheese, butter, fluid milk and other fluid mixes, fluid by-products, cutting and further processing and powder. For our operations in USA and Canada, production also includes products sent to other Saputo facilities for further processing. Fleet and offices are excluded. Our baseline was restated to align with the scope of our 2025 targets. Acquisitions are included from the date of completion of the transaction- except for the Environment metrics where acquisitions after March 31st, 2020 are excluded (unless deemed material) to align with the scope of our 2025 Environmental targets. Divestments are excluded from the date of completion of the transaction.

**Plan for achieving target, and progress made to the end of the reporting year**
In FY22, we continued the implementation of renewable energy initiatives and capital projects to drive energy and carbon savings across our network. Our key highlights include: — Our Dairy Division (Australia) commenced a large-scale renewable power purchasing agreement which will enable 46% of our electricity consumption in Australia to be offset with renewable energy—saving 61,000 tons of CO2 annually ,which represents a 5% reduction in our global CO2 footprint. — In our Dairy Division (UK), we completed the installation of 9,400 solar panels at our Davidstow plant, which is expected to save more than 1,000 tonnes of CO2 annually. — We completed nine additional energy-saving projects such as heat recovery systems, steam accumulators, and updated boiler controls. On an annual basis, these projects will be saving over 94,500 GJ of energy and more than 8,000 tonnes of CO2e. An additional 19 energy and carbon saving projects will be funded in FY23, which are expected to create an additional estimated savings of 188,000 GJ and 10,000 tonnes of CO2e.

**List the actions which contributed most to achieving this target**
<Not Applicable>

## C4.3

**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**
Yes

## C4.3a

**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

| | Number of initiatives | Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *) |
|---|---|---|
| Under investigation | 0 | 0 |
| To be implemented* | 12 | 13000 |
| Implementation commenced* | 10 | 33000 |
| Implemented* | 9 | 9000 |
| Not to be implemented | 0 | 0 |

## C4.3b

**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.**

**Initiative category & Initiative type**

| | |
|---|---|
| Energy efficiency in production processes | Machine/equipment replacement |

**Estimated annual CO2e savings (metric tonnes CO2e)**
8000

**Scope(s) or Scope 3 category(ies) where emissions savings occur**
Scope 1
Scope 2 (location-based)

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
1750000

**Investment required (unit currency – as specified in C0.4)**
4050000

**Payback period**
1-3 years

**Estimated lifetime of the initiative**
6-10 years

**Comment**

**Initiative category & Initiative type**

| | |
|---|---|
| Low-carbon energy generation | Solar PV |

**Estimated annual CO2e savings (metric tonnes CO2e)**
1000

**Scope(s) or Scope 3 category(ies) where emissions savings occur**
Scope 2 (location-based)

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
250000

**Investment required (unit currency – as specified in C0.4)**
850000

**Payback period**
4-10 years

**Estimated lifetime of the initiative**
6-10 years

**Comment**

## C4.3c

**(C4.3c) What methods do you use to drive investment in emissions reduction activities?**

| Method | Comment |
|---|---|
| Dedicated budget for energy efficiency | In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025.We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million dedicated to projects supporting our targets such as energy efficiency projects. |
| Financial optimization calculations | Using standard cost/benefit analysis to determine actions. |
| Compliance with regulatory requirements/standards | Saputo addresses its environmental compliance with due diligence and during fiscal 2022, invested approximately $56 million to ensure its Environmental Policy commitments were met. Some of these actions also contributes to reducing climate related risks. |
| Dedicated budget for other emissions reduction activities | In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025.We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million dedicated to projects supporting our targets such as low-carbon technology projects. |

## C4.5

**(C4.5) Do you classify any of your existing goods and/or services as low-carbon products?**

Yes

## C4.5a

**(C4.5a) Provide details of your products and/or services that you classify as low-carbon products.**

**Level of aggregation**

Product or service

**Taxonomy used to classify product(s) or service(s) as low-carbon**

No taxonomy used to classify product(s) or service(s) as low carbon

**Type of product(s) or service(s)**

| | |
|---|---|
| Other | Other, please specify (Non-dairy products) |

**Description of product(s) or service(s)**

Non-dairy products such as dairy-free cheeses, dairy alternative beverages and creamers, oil, other products

**Have you estimated the avoided emissions of this low-carbon product(s) or service(s)**

No

**Methodology used to calculate avoided emissions**

<Not Applicable>

**Life cycle stage(s) covered for the low-carbon product(s) or services(s)**

<Not Applicable>

**Functional unit used**

<Not Applicable>

**Reference product/service or baseline scenario used**

<Not Applicable>

**Life cycle stage(s) covered for the reference product/service or baseline scenario**

<Not Applicable>

**Estimated avoided emissions (metric tons CO2e per functional unit) compared to reference product/service or baseline scenario**

<Not Applicable>

**Explain your calculation of avoided emissions, including any assumptions**

<Not Applicable>

**Revenue generated from low-carbon product(s) or service(s) as % of total revenue in the reporting year**

6

# C5. Emissions methodology

## C5.1

**(C5.1) Is this your first year of reporting emissions data to CDP?**

No

## C5.1a

**(C5.1a) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?**

**Row 1**

**Has there been a structural change?**
No

**Name of organization(s) acquired, divested from, or merged with**
<Not Applicable>

**Details of structural change(s), including completion dates**
<Not Applicable>

## C5.1b

**(C5.1b) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?**

| | Change(s) in methodology, boundary, and/or reporting year definition? | Details of methodology, boundary, and/or reporting year definition change(s) |
|---|---|---|
| Row 1 | No | <Not Applicable> |

## C5.2

**(C5.2) Provide your base year and base year emissions.**

**Scope 1**

**Base year start**
April 1 2019

**Base year end**
March 31 2020

**Base year emissions (metric tons CO2e)**
546195

**Comment**
In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025, with the baseline year being FY2020. As a result of this, we have adjusted our reporting baseline year to align with the scope of our targets.

**Scope 2 (location-based)**

**Base year start**
April 1 2019

**Base year end**
March 31 2020

**Base year emissions (metric tons CO2e)**
519850

**Comment**
In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025, with the baseline year being FY2020. As a result of this, we have adjusted our reporting baseline year to align with the scope our targets.

**Scope 2 (market-based)**

**Base year start**
April 1 2019

**Base year end**
March 31 2020

**Base year emissions (metric tons CO2e)**
525966

**Comment**
In FY20, 18.8% of Australia's electricity usage covered by Renewable Energy Certificates (RECs) which was driven by compliance obligations was reported at zero emissions for our scope 2 market-based emissions. In FY21, for conservative measures, and to highlight the voluntary actions taken by Saputo to reduce its GHG emissions, we have elected to recalculate our target baseline to exclude all compliance market-based instruments purchased by our Australian operations. This also aligns with the scope and methodology of our 2025 targets.

**Scope 3 category 1: Purchased goods and services**

**Base year start**
April 1 2019

**Base year end**
March 31 2020

**Base year emissions (metric tons CO2e)**
22403995.63

**Comment**
We used our own data based on the quantity of milk purchased to calculate these emissions.

**Scope 3 category 2: Capital goods**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 4: Upstream transportation and distribution**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 5: Waste generated in operations**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 6: Business travel**

**Base year start**
April 1 2019

**Base year end**
March 31 2020

**Base year emissions (metric tons CO2e)**
13186

**Comment**
Business travel emissions was calculated based on data obtained from third party travel agencies

**Scope 3 category 7: Employee commuting**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 8: Upstream leased assets**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 9: Downstream transportation and distribution**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 10: Processing of sold products**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 11: Use of sold products**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 12: End of life treatment of sold products**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 13: Downstream leased assets**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 14: Franchises**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3 category 15: Investments**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3: Other (upstream)**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

**Scope 3: Other (downstream)**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**
Not reported

## C5.3

**(C5.3) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.**
Australia - National Greenhouse and Energy Reporting Act
IPCC Guidelines for National Greenhouse Gas Inventories, 2006
The Climate Registry: General Reporting Protocol
The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)
US EPA Emissions & Generation Resource Integrated Database (eGRID)
Other, please specify (UK Government GHG Conversion Factors for Company Reporting, Department for Business, Energy & Industrial Strategy)

# C6. Emissions data

## C6.1

**(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?**

**Reporting year**

**Gross global Scope 1 emissions (metric tons CO2e)**
526478.95

**Start date**
April 1 2021

**End date**
March 31 2022

**Comment**

**Past year 1**

**Gross global Scope 1 emissions (metric tons CO2e)**
528089.29

**Start date**
April 1 2020

**End date**
March 31 2021

**Comment**

**Past year 2**

**Gross global Scope 1 emissions (metric tons CO2e)**
546195

**Start date**
April 1 2019

**End date**
March 31 2020

**Comment**
In FY2020, we pledged to accelerate our global climate, water and waste performance and announced clear targets and a formal commitment to make significant and sustainable progress by 2025, with the baseline year being FY2020. As a result of this, we have adjusted our reporting baseline year to align with the scope of our targets.

**Past year 3**

**Gross global Scope 1 emissions (metric tons CO2e)**
500133

**Start date**
April 1 2018

**End date**
March 31 2019

**Comment**
The significant increase of scope 1 and 2 GHG emissions were mainly a result of important acquisitions over the last 3 years.

## C6.2

**(C6.2) Describe your organization's approach to reporting Scope 2 emissions.**

**Row 1**

**Scope 2, location-based**

We are reporting a Scope 2, location-based figure

**Scope 2, market-based**

We are reporting a Scope 2, market-based figure

**Comment**

Our Scope 2 market-based emissions have been calculated as follows: - supplier-specific emission factors in the UK only - location-based grid emission factors in Australia (for electricity usage not covered by RECs), Argentina, Canada, and the USA as no published residual mix grid averages are available for these regions. This may result in double counting between electricity consumers as location-based grid emission factors potentially include renewable energy sources that were purchased and credited as market-based instruments.

## C6.3

**(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?**

**Reporting year**

**Scope 2, location-based**
484956.33

**Scope 2, market-based (if applicable)**
468629.19

**Start date**
April 1 2021

**End date**
March 31 2022

**Comment**

**Past year 1**

**Scope 2, location-based**
478876.29

**Scope 2, market-based (if applicable)**
482145

**Start date**
April 1 2020

**End date**
March 31 2021

**Comment**

**Past year 2**

**Scope 2, location-based**
519850

**Scope 2, market-based (if applicable)**
525966.17

**Start date**
April 1 2019

**End date**
March 31 2020

**Comment**
In FY20, 18.8% of Australia's electricity usage covered by Renewable Energy Certificates (RECs) which was driven by compliance obligations was reported at zero emissions for our scope 2 market-based emissions. In FY21, for conservative measures, and to highlight the voluntary actions taken by Saputo to reduce its GHG emissions, we have elected to recalculate our target baseline to exclude all compliance market-based instruments purchased by our Australian operations. This also aligns with the scope and methodology of our 2025 targets.

**Past year 3**

**Scope 2, location-based**
500067

**Scope 2, market-based (if applicable)**
0

**Start date**
April 1 2018

**End date**
March 31 2019

**Comment**
The significant increase of scope 1 and 2 GHG emissions were mainly a result of important acquisitions over the last 3 years.

## C6.4

**(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?**
Yes

## C6.4a

**(C6.4a) Provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure.**

**Source**
Emissions from our offices

**Relevance of Scope 1 emissions from this source**
No emissions from this source

**Relevance of location-based Scope 2 emissions from this source**
Emissions are not relevant

**Relevance of market-based Scope 2 emissions from this source (if applicable)**
Emissions are not relevant

**Explain why this source is excluded**
The emissions from our offices are not considered material as they fall below 1% of our total scope 1 and 2 emissions.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**
0

**Explain how you estimated the percentage of emissions this excluded source represents**
A sample selection of the largest offices was selected totaling over 150,000 square feet. The analysis of scope 1 & 2 emission resulted in office space representing 0.07% of total scope 1 & 2 emission. Therefore emission from our offices was deemed immaterial.

---

**Source**
Fugitive emissions from refrigerant gases

**Relevance of Scope 1 emissions from this source**
Emissions are not relevant

**Relevance of location-based Scope 2 emissions from this source**
No emissions from this source

**Relevance of market-based Scope 2 emissions from this source (if applicable)**
No emissions from this source

**Explain why this source is excluded**
The fugitive emissions from refrigerant gases are not considered material as they fall below 1% of our total scope 1 and 2 emissions.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**
0

**Explain how you estimated the percentage of emissions this excluded source represents**
The fugitive emissions from refrigerant leaks have been reviewed and are not material. The main emissions from refrigerants are due to re-charges to existing systems. The most significant recharges in FY20 occurred in our UK division. Using the data from the UK divisions FY20 recharge of refrigerant it was calculated to to be well below the 1% threshold of materiality.

---

**Source**
Emissions from wastewater treatment

**Relevance of Scope 1 emissions from this source**
Emissions are not relevant

**Relevance of location-based Scope 2 emissions from this source**
No emissions from this source

**Relevance of market-based Scope 2 emissions from this source (if applicable)**
No emissions from this source

**Explain why this source is excluded**
The emissions from wastewater treatment are not considered material as they fall below 1% of our total scope 1 and 2 emissions.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**
0

**Explain how you estimated the percentage of emissions this excluded source represents**
Emissions from wastewater treatment plants operated by Saputo were evaluated using the 2006 IPCC Guidelines for National Greenhouse Gas Inventories, Chapter 6. Following the guidelines of the IPCC, fugitive emission from wastewater treatment are excluded due to the following: • Aerobic treatment of wastewater does not lead to CH4 and N2O emissions. • Anaerobic treatment of wastewater, in shallow lagoons (~2m deep) are excluded due to the minimal production of methane. • Emissions from flaring are not significant, as the CO2 emissions are of biogenic origin.

---

**Source**
Emissions from fleet we own and operate

**Relevance of Scope 1 emissions from this source**
Emissions are not relevant

**Relevance of location-based Scope 2 emissions from this source**
No emissions from this source

**Relevance of market-based Scope 2 emissions from this source (if applicable)**
No emissions from this source

**Explain why this source is excluded**
We own and operate a small fleet globally and due to its limited impact on our emissions, we have excluded it from the scope of our 2025 targets. As part of our climate reduction targets the focus is on our manufacturing and distribution activities and excludes fleet where 98% of emission occurs. We align our GHG emission external to the scope of our climate reduction target.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**
2

**Explain how you estimated the percentage of emissions this excluded source represents**
We use fuel purchased data for our fleet to calculate the emissions associated with this source.

**Source**
acquisitions after March 31st, 2020

**Relevance of Scope 1 emissions from this source**
Emissions excluded due to a recent acquisition or merger

**Relevance of location-based Scope 2 emissions from this source**
Emissions excluded due to a recent acquisition or merger

**Relevance of market-based Scope 2 emissions from this source (if applicable)**
Emissions excluded due to a recent acquisition or merger

**Explain why this source is excluded**
acquisitions after March 31st, 2020 are excluded (unless deemed material) to align with the scope of our 2025 Environmental targets. Divestments are excluded from the date of completion of the transaction.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**
<Not Applicable>

**Explain how you estimated the percentage of emissions this excluded source represents**
<Not Applicable>

## C6.5

**(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.**

**Purchased goods and services**

**Evaluation status**
Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**
22482843.26

**Emissions calculation methodology**
Other, please specify (The emissions were estimated using emissions factors from the Global Livestock Environmental Assessment Model (GLEAM).)

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
0

**Please explain**
We used our own data based on the quantity of milk purchased to calculate these emissions.

**Capital goods**

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions embodied in purchased capital goods are relevant but have not yet been comprehensively assessed.

**Fuel-and-energy-related activities (not included in Scope 1 or 2)**

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from fuel and energy related activities are relevant but have not yet been comprehensively assessed.

### Upstream transportation and distribution

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from upstream transportation and distribution are relevant but have not yet been comprehensively assessed.

### Waste generated in operations

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from waste generated in operations are relevant but have not yet been comprehensively assessed.

### Business travel

**Evaluation status**
Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**
8666.77

**Emissions calculation methodology**
Other, please specify (Business travel emissions was calculated based on data obtained from third party travel agencies)

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
100

**Please explain**
These emissions are for air travel only.

### Employee commuting

**Evaluation status**
Not relevant, explanation provided

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Not considered to be relevant because the emissions due to employee commuting are not material when compared to overall estimated scope 3 emissions sources within the dairy sector.

### Upstream leased assets

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions have not yet been comprehensively assessed.

### Downstream transportation and distribution

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from downstream transportation and distribution are relevant but have not yet been comprehensively assessed.

### Processing of sold products

**Evaluation status**
Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Evaluation of the lifecycle impacts of milk and dairy products indicates that emissions associated with the consumer use of phase of our products (e.g. refrigeration and cooking) are considerably lower than emissions in the upstream supply chain. Consequently, we have focused our resources on areas of our value chain where the greatest emissions occur.

### Use of sold products

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from use of sold products have not yet been comprehensively assessed.

### End of life treatment of sold products

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from end of life treatment of sold products have not yet been comprehensively assessed.

### Downstream leased assets

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from downstream leased assets have not yet been comprehensively assessed.

**Franchises**

**Evaluation status**
Not relevant, explanation provided

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Saputo has minimal number of franchises so overall emissions from this source are not relevant.

**Investments**

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions from investments have not yet been comprehensively assessed.

**Other (upstream)**

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions have not yet been comprehensively assessed.

**Other (downstream)**

**Evaluation status**
Not evaluated

**Emissions in reporting year (metric tons CO2e)**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Please explain**
Carbon emissions have not yet been comprehensively assessed.

## C6.5a

**(C6.5a) Disclose or restate your Scope 3 emissions data for previous years.**

**Past year 1**

**Start date**
April 1 2020

**End date**
March 31 2021

**Scope 3: Purchased goods and services (metric tons CO2e)**
22506557.7

**Scope 3: Capital goods (metric tons CO2e)**
0

**Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**
0

**Scope 3: Upstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Waste generated in operations (metric tons CO2e)**
0

**Scope 3: Business travel (metric tons CO2e)**
1995.6

**Scope 3: Employee commuting (metric tons CO2e)**
0

**Scope 3: Upstream leased assets (metric tons CO2e)**
0

**Scope 3: Downstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Processing of sold products (metric tons CO2e)**
0

**Scope 3: Use of sold products (metric tons CO2e)**
0

**Scope 3: End of life treatment of sold products (metric tons CO2e)**
0

**Scope 3: Downstream leased assets (metric tons CO2e)**
0

**Scope 3: Franchises (metric tons CO2e)**
0

**Scope 3: Investments (metric tons CO2e)**
0

**Scope 3: Other (upstream) (metric tons CO2e)**
0

**Scope 3: Other (downstream) (metric tons CO2e)**
0

**Comment**
0 indicates that the emissions have not been calculated

**Past year 2**

**Start date**
April 1 2019

**End date**
March 31 2020

**Scope 3: Purchased goods and services (metric tons CO2e)**
22403995.63

**Scope 3: Capital goods (metric tons CO2e)**
0

**Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**
0

**Scope 3: Upstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Waste generated in operations (metric tons CO2e)**
0

**Scope 3: Business travel (metric tons CO2e)**
13186

**Scope 3: Employee commuting (metric tons CO2e)**
0

**Scope 3: Upstream leased assets (metric tons CO2e)**
0

**Scope 3: Downstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Processing of sold products (metric tons CO2e)**
0

**Scope 3: Use of sold products (metric tons CO2e)**
0

**Scope 3: End of life treatment of sold products (metric tons CO2e)**
0

**Scope 3: Downstream leased assets (metric tons CO2e)**
0

**Scope 3: Franchises (metric tons CO2e)**
0

**Scope 3: Investments (metric tons CO2e)**
0

**Scope 3: Other (upstream) (metric tons CO2e)**
0

**Scope 3: Other (downstream) (metric tons CO2e)**
0

**Comment**
0 indicates that the emissions have not been calculated

**Past year 3**

**Start date**
April 1 2018

**End date**
March 31 2019

**Scope 3: Purchased goods and services (metric tons CO2e)**
24375550.52

**Scope 3: Capital goods (metric tons CO2e)**
0

**Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)**
0

**Scope 3: Upstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Waste generated in operations (metric tons CO2e)**
0

**Scope 3: Business travel (metric tons CO2e)**
12809

**Scope 3: Employee commuting (metric tons CO2e)**
0

**Scope 3: Upstream leased assets (metric tons CO2e)**
0

**Scope 3: Downstream transportation and distribution (metric tons CO2e)**
0

**Scope 3: Processing of sold products (metric tons CO2e)**
0

**Scope 3: Use of sold products (metric tons CO2e)**
0

**Scope 3: End of life treatment of sold products (metric tons CO2e)**
0

**Scope 3: Downstream leased assets (metric tons CO2e)**
0

**Scope 3: Franchises (metric tons CO2e)**
0

**Scope 3: Investments (metric tons CO2e)**
0

**Scope 3: Other (upstream) (metric tons CO2e)**
0

**Scope 3: Other (downstream) (metric tons CO2e)**
0

**Comment**
0 indicates that the emissions have not been calculated

## C-AC6.8/C-FB6.8/C-PF6.8

**(C-AC6.8/C-FB6.8/C-PF6.8) Is biogenic carbon pertaining to your direct operations relevant to your current CDP climate change disclosure?**
No

## C-AC6.9/C-FB6.9/C-PF6.9

**(C-AC6.9/C-FB6.9/C-PF6.9) Do you collect or calculate greenhouse gas emissions for each commodity reported as significant to your business in C-AC0.7/FB0.7/PF0.7?**

**Agricultural commodities**
Other (Milk)

**Do you collect or calculate GHG emissions for this commodity?**
Yes

**Please explain**
Please see GHG emission reported under scope 3

## C-AC6.9a/C-FB6.9a/C-PF6.9a

**(C-AC6.9a/C-FB6.9a/C-PF6.9a) Report your greenhouse gas emissions figure(s) for your disclosing commodity(ies), explain your methodology, and include any exclusions.**

**Other**

**Reporting emissions by**
Total

**Emissions (metric tons CO2e)**
22482843.26

**Denominator: unit of production**
<Not Applicable>

**Change from last reporting year**
About the same

**Please explain**

## C6.10

**(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

**Intensity figure**
0.000067

**Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)**
1011435.3

**Metric denominator**
unit total revenue

**Metric denominator: Unit total**
15035000000

**Scope 2 figure used**
Market-based

**% change from previous year**
5.6

**Direction of change**
Decreased

**Reason for change**
In FY22, our carbon intensity decreased by 5% compared to FY21 and 8% compared to our FY20 baseline as our renewable electricity initiatives are starting to impact our global footprint. From an energy intensity perspective, our number is 6% better compared to last year and 2% below our FY20 baseline. We expect additional improvements as we continue to deliver energy saving capital projects across our operations.

# C7. Emissions breakdowns

## C7.1

**(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?**
Yes

## C7.1a

**(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).**

| Greenhouse gas | Scope 1 emissions (metric tons of CO2e) | GWP Reference |
|---|---|---|
| CO2 | 525153.58 | IPCC Fifth Assessment Report (AR5 – 100 year) |
| CH4 | 573.94 | IPCC Fifth Assessment Report (AR5 – 100 year) |
| N2O | 750.57 | IPCC Fifth Assessment Report (AR5 – 100 year) |

## C7.2

**(C7.2) Break down your total gross global Scope 1 emissions by country/region.**

| Country/Region | Scope 1 emissions (metric tons CO2e) |
|---|---|
| Argentina | 46302.26 |
| Australia | 127945.21 |
| Canada | 92538.77 |
| United States of America | 244105.73 |
| United Kingdom of Great Britain and Northern Ireland | 15586.98 |

## C7.3

**(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

By business division

## C7.3a

**(C7.3a) Break down your total gross global Scope 1 emissions by business division.**

| Business division | Scope 1 emissions (metric ton CO2e) |
|---|---|
| Canadian sector | 92538.77 |
| USA sector | 244105.73 |
| International sector | 174247.47 |
| European sector | 15586.98 |

## C-AC7.4/C-FB7.4/C-PF7.4

**(C-AC7.4/C-FB7.4/C-PF7.4) Do you include emissions pertaining to your business activity(ies) in your direct operations as part of your global gross Scope 1 figure?**

Yes

## C-AC7.4b/C-FB7.4b/C-PF7.4b

**(C-AC7.4b/C-FB7.4b/C-PF7.4b) Report the Scope 1 emissions pertaining to your business activity(ies) and explain any exclusions. If applicable, disaggregate your agricultural/forestry by GHG emissions category.**

**Activity**
Processing/Manufacturing

**Emissions category**
<Not Applicable>

**Emissions (metric tons CO2e)**
525117.66

**Methodology**
Region-specific emissions factors

**Please explain**
This represents the emissions of our manufacturing operations.

**Activity**
Distribution

**Emissions category**
<Not Applicable>

**Emissions (metric tons CO2e)**
1361.28

**Methodology**
Region-specific emissions factors

**Please explain**
This represents the emissions from distribution activities such as warehouse and distribution centers.

## C7.5

**(C7.5) Break down your total gross global Scope 2 emissions by country/region.**

| Country/Region | Scope 2, location-based (metric tons CO2e) | Scope 2, market-based (metric tons CO2e) |
|---|---|---|
| Argentina | 30535.89 | 30535.89 |
| Australia | 182365.87 | 179762.99 |
| Canada | 44001.73 | 44001.73 |
| United States of America | 214328.58 | 214328.58 |
| United Kingdom of Great Britain and Northern Ireland | 13724.26 | 0 |

## C7.6

**(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

By business division

## C7.6a

**(C7.6a) Break down your total gross global Scope 2 emissions by business division.**

| Business division | Scope 2, location-based (metric tons CO2e) | Scope 2, market-based (metric tons CO2e) |
|---|---|---|
| Canada sector | 44001.73 | 44001.73 |
| USA sector | 214328.58 | 214328.58 |
| International sector | 212901.76 | 210298.88 |
| European sector | 13724.26 | 0 |

## C7.9

**(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?**

Decreased

## C7.9a

**(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.**

| | Change in emissions (metric tons CO2e) | Direction of change | Emissions value (percentage) | Please explain calculation |
|---|---|---|---|---|
| Change in renewable energy consumption | 16000 | Decreased | 1.6 | Savings from renewable energy contracts |
| Other emissions reduction activities | 9000 | Decreased | 0.88 | Emission reduction project completed during the reporting year. Please reference question 4.3b for more information on the completed emission reduction activities |
| Divestment | 0 | No change | 0 | |
| Acquisitions | 0 | No change | 0 | |
| Mergers | 0 | No change | 0 | |
| Change in output | 0 | No change | 0 | |
| Change in methodology | 0 | No change | 0 | |
| Change in boundary | 0 | No change | 0 | |
| Change in physical operating conditions | 0 | No change | 0 | |
| Unidentified | 0 | No change | 0 | |
| Other | 0 | No change | 0 | |

## C7.9b

**(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Market-based

# C8. Energy

## C8.1

**(C8.1) What percentage of your total operational spend in the reporting year was on energy?**

More than 0% but less than or equal to 5%

## C8.2

**(C8.2) Select which energy-related activities your organization has undertaken.**

| | Indicate whether your organization undertook this energy-related activity in the reporting year |
|---|---|
| Consumption of fuel (excluding feedstocks) | Yes |
| Consumption of purchased or acquired electricity | Yes |
| Consumption of purchased or acquired heat | No |
| Consumption of purchased or acquired steam | Yes |
| Consumption of purchased or acquired cooling | No |
| Generation of electricity, heat, steam, or cooling | No |

## C8.2a

**(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.**

| | Heating value | MWh from renewable sources | MWh from non-renewable sources | Total (renewable and non-renewable) MWh |
|---|---|---|---|---|
| Consumption of fuel (excluding feedstock) | HHV (higher heating value) | 57644.16 | 2797947.32 | 2855591.48 |
| Consumption of purchased or acquired electricity | <Not Applicable> | 1294.29 | 1090497.16 | 1091791.45 |
| Consumption of purchased or acquired heat | <Not Applicable> | <Not Applicable> | <Not Applicable> | <Not Applicable> |
| Consumption of purchased or acquired steam | <Not Applicable> | 0 | 133956.81 | 133956.81 |
| Consumption of purchased or acquired cooling | <Not Applicable> | <Not Applicable> | <Not Applicable> | <Not Applicable> |
| Consumption of self-generated non-fuel renewable energy | <Not Applicable> | <Not Applicable> | <Not Applicable> | <Not Applicable> |
| Total energy consumption | <Not Applicable> | 58938.45 | 4022401.29 | 4081339.74 |

## C8.2b

**(C8.2b) Select the applications of your organization's consumption of fuel.**

| | Indicate whether your organization undertakes this fuel application |
|---|---|
| Consumption of fuel for the generation of electricity | No |
| Consumption of fuel for the generation of heat | Yes |
| Consumption of fuel for the generation of steam | Yes |
| Consumption of fuel for the generation of cooling | Yes |
| Consumption of fuel for co-generation or tri-generation | No |

## C8.2c

**(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.**

**Sustainable biomass**

**Heating value**
LHV

**Total fuel MWh consumed by the organization**
55000.98

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Other biomass**

**Heating value**

**Total fuel MWh consumed by the organization**
0

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Other renewable fuels (e.g. renewable hydrogen)**

**Heating value**
LHV

**Total fuel MWh consumed by the organization**
2643.18

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Coal**

**Heating value**

**Total fuel MWh consumed by the organization**
0

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Oil**

**Heating value**
HHV

**Total fuel MWh consumed by the organization**
111355.18

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Gas**

**Heating value**
HHV

**Total fuel MWh consumed by the organization**
2686592.14

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Other non-renewable fuels (e.g. non-renewable hydrogen)**

**Heating value**

**Total fuel MWh consumed by the organization**
0

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

**Total fuel**

**Heating value**
HHV

**Total fuel MWh consumed by the organization**
2855591.48

**MWh fuel consumed for self-generation of electricity**
<Not Applicable>

**MWh fuel consumed for self-generation of heat**
0

**MWh fuel consumed for self-generation of steam**
0

**MWh fuel consumed for self-generation of cooling**
0

**MWh fuel consumed for self- cogeneration or self-trigeneration**
<Not Applicable>

**Comment**

## C8.2e

**(C8.2e) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in C6.3.**

**Sourcing method**
Purchase from an on-site installation owned by a third party

**Energy carrier**
Electricity

**Low-carbon technology type**
Solar

**Country/area of low-carbon energy consumption**
United Kingdom of Great Britain and Northern Ireland

**Tracking instrument used**
T-REC

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**
1294.29

**Country/area of origin (generation) of the low-carbon energy or energy attribute**
United Kingdom of Great Britain and Northern Ireland

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**
2021

**Comment**

## C8.2g

**(C8.2g) Provide a breakdown of your non-fuel energy consumption by country.**

**Country/area**
Canada

**Consumption of electricity (MWh)**
247594.31

**Consumption of heat, steam, and cooling (MWh)**
0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**
247594.31

**Is this consumption excluded from your RE100 commitment?**
<Not Applicable>

---

**Country/area**
United States of America

**Consumption of electricity (MWh)**
493820.37

**Consumption of heat, steam, and cooling (MWh)**
25108.34

**Total non-fuel energy consumption (MWh) [Auto-calculated]**
518928.71

**Is this consumption excluded from your RE100 commitment?**
<Not Applicable>

---

**Country/area**
Argentina

**Consumption of electricity (MWh)**
78297.14

**Consumption of heat, steam, and cooling (MWh)**
0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**
78297.14

**Is this consumption excluded from your RE100 commitment?**
<Not Applicable>

---

**Country/area**
Australia

**Consumption of electricity (MWh)**
210623.97

**Consumption of heat, steam, and cooling (MWh)**
108848.47

**Total non-fuel energy consumption (MWh) [Auto-calculated]**
319472.44

**Is this consumption excluded from your RE100 commitment?**
<Not Applicable>

---

**Country/area**
United Kingdom of Great Britain and Northern Ireland

**Consumption of electricity (MWh)**
60161.37

**Consumption of heat, steam, and cooling (MWh)**
0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**
60161.37

**Is this consumption excluded from your RE100 commitment?**
<Not Applicable>

---

## C9. Additional metrics

### C9.1

**(C9.1) Provide any additional climate-related metrics relevant to your business.**

**Description**
Energy usage

**Metric value**
2.95

**Metric numerator**
GJ

**Metric denominator (intensity metric only)**
metric ton of products

**% change from previous year**
6

**Direction of change**
Decreased

**Please explain**
In FY22, our carbon intensity decreased by 5% compared to FY21 and 8% compared to our FY20 baseline as our renewable electricity initiatives are starting to impact our global footprint. From an energy intensity perspective, our number is 6% better compared to last year and 2% below our FY20 baseline. We expect additional improvements as we continue to deliver energy saving capital projects across our operations.

## C10. Verification

## C10.1

**(C10.1) Indicate the verification/assurance status that applies to your reported emissions.**

| | Verification/assurance status |
|---|---|
| Scope 1 | Third-party verification or assurance process in place |
| Scope 2 (location-based or market-based) | Third-party verification or assurance process in place |
| Scope 3 | No third-party verification or assurance |

## C10.1a

**(C10.1a) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.**

**Verification or assurance cycle in place**
Annual process

**Status in the current reporting year**
Complete

**Type of verification or assurance**
Limited assurance

**Attach the statement**
22 Saputo - FINAL - CDP Limited Assurance Statement.pdf

**Page/ section reference**

**Relevant standard**
Other, please specify (CSAE 3000 & CSAE 3410)

**Proportion of reported emissions verified (%)**
100

## C10.1b

**(C10.1b) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.**

**Scope 2 approach**
Scope 2 location-based

**Verification or assurance cycle in place**
Annual process

**Status in the current reporting year**
Complete

**Type of verification or assurance**
Limited assurance

**Attach the statement**
22 Saputo - FINAL - CDP Limited Assurance Statement.pdf

**Page/ section reference**

**Relevant standard**
Other, please specify (CSAE 3000 & CSAE 3410)

**Proportion of reported emissions verified (%)**
100

---

**Scope 2 approach**
Scope 2 market-based

**Verification or assurance cycle in place**
Annual process

**Status in the current reporting year**
Complete

**Type of verification or assurance**
Limited assurance

**Attach the statement**
22 Saputo - FINAL - CDP Limited Assurance Statement.pdf

**Page/ section reference**

**Relevant standard**
Other, please specify (CSAE 3000 & CSAE 3410)

**Proportion of reported emissions verified (%)**
100

---

## C10.2

**(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?**
Yes

## C10.2a

**(C10.2a) Which data points within your CDP disclosure have been verified, and which verification standards were used?**

| Disclosure module verification relates to | Data verified | Verification standard | Please explain |
|---|---|---|---|
| C4. Targets and performance | Other, please specify (fiscal 2022 emissions intensity figure) | CSAE 3000 and CSAE 3410 | A limited assurance of the Fiscal 2022 emissions intensity figure underwent a third-party verification |

22 Saputo - FINAL - CDP Limited Assurance Statement.pdf

# C11. Carbon pricing

## C11.1

**(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?**
Yes

## C11.1a

**(C11.1a) Select the carbon pricing regulation(s) which impacts your operations.**

California CaT - ETS
EU ETS
Québec CaT - ETS

## C11.1b

**(C11.1b) Complete the following table for each of the emissions trading schemes you are regulated by.**

**California CaT - ETS**

**% of Scope 1 emissions covered by the ETS**
100

**% of Scope 2 emissions covered by the ETS**
0

**Period start date**
January 1 2021

**Period end date**
December 31 2021

**Allowances allocated**
25659

**Allowances purchased**
0

**Verified Scope 1 emissions in metric tons CO2e**
65000

**Verified Scope 2 emissions in metric tons CO2e**
0

**Details of ownership**
Facilities we own and operate

**Comment**

**EU ETS**

**% of Scope 1 emissions covered by the ETS**
100

**% of Scope 2 emissions covered by the ETS**
0

**Period start date**
January 1 2021

**Period end date**
December 31 2021

**Allowances allocated**
12273

**Allowances purchased**
0

**Verified Scope 1 emissions in metric tons CO2e**
11322.31

**Verified Scope 2 emissions in metric tons CO2e**
0

**Details of ownership**
Facilities we own and operate

**Comment**

**Québec CaT - ETS**

**% of Scope 1 emissions covered by the ETS**
100

**% of Scope 2 emissions covered by the ETS**
0

**Period start date**
January 1 2021

**Period end date**
December 31 2021

**Allowances allocated**
9616

**Allowances purchased**
4616

**Verified Scope 1 emissions in metric tons CO2e**
13712

**Verified Scope 2 emissions in metric tons CO2e**
0

**Details of ownership**
Facilities we own and operate

**Comment**

## C11.1d

**(C11.1d) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?**

The Company stays apprised of new climate change legislation, has appropriate monitoring plans in place where required, and complies with the registration or reporting requirements currently applicable to some of its facilities. One of the Company's California facilities and another in the UK are currently subject to greenhouse gas emission reduction requirements, and have purchased all emission credits necessary to comply with the requirements. One of our facilities in Canada is participating to the Quebec CaT system on a voluntary basis. The Environmental Affairs departments within each division ensure compliance. In addition, any significant change to regulations gets reported quarterly to the Environmental Committee with key implications and mitigation plan if required.

In FY2020, we announced clear climate targets and a formal commitment to make significant and sustainable progress by 2025, contributing to reduction at source . We allocated additional resources to support the execution of this global action plan, including a three-year investment of CDN$50 million.

## C11.2

**(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?**
No

## C11.3

**(C11.3) Does your organization use an internal price on carbon?**
No, and we do not currently anticipate doing so in the next two years

# C12. Engagement

## C12.1

**(C12.1) Do you engage with your value chain on climate-related issues?**
Yes, other partners in the value chain

## C12.1d

**(C12.1d) Give details of your climate-related engagement strategy with other partners in the value chain.**

We're committed to doing our part in creating a sustainable and equitable food system, working in partnership with our farmers, suppliers and industry partners to:

• Transition to a net- zero food system by 2050 and halt deforestation;

• Protect biodiversity and preserve soil health;

• Protect and preserve water ecosystems; and

• Improve the resilience and economic viability of farming communities and protect workers' rights.

Therefore, in FY21, we laid the groundwork on how we intend to address sustainability considerations beyond the scope of our operations. This led to the development of our 2025 Supply Chain Pledges.

By 2025, we pledge to:

• Where we have direct relationships with farmers, ensure 100% of our milk supply chain is covered by relevant sustainability standards aligned with the goals outlined above;

• Where we do not have direct relationships with farmers, advocate to ensure relevant sustainability standards are implemented across all of our milk supply chain;

• Contribute CDN$10 million to fund relevant initiatives; and

• Source 100% of our principal ingredients sustainably.

In FY22, we allocated resources to build our sustainable agriculture expertise and established our global sustainable agriculture standards, defining the farming practices we expect

from our milk suppliers. These standards will be formally launched in FY23 and rolled out across all our operations with the view to have them fully implemented by 2025. Working in partnership is key to making the changes required to our food

system. To support our efforts, we joined Pathways to Dairy Net Zero, an initiative to help accelerate climate efforts in the dairy industry, and the Sustainable Agriculture Initiative Platform, which is a global, non-profit network of over 160 members working to advance sustainable agricultural practices through precompetitive collaboration.

In addition, as a company we engage with stakeholders including our own employees, our industry groups, suppliers and expert consultants and our customers.

Examples include:

- As part of our Environmental Policy, we ensure our employees receive appropriate training including an Environmental Awareness course.

- We are part of one of our main customers' sustainability suppliers group where we share some of our best practice around sustainability.

- We have a representative on the Standing Committee on Environment of the International Dairy Federation.

- Our CEO is part of the Global Dairy Platform's Board of Directors where dairy sustainability issues of the industry are discussed.

- We work closely with energy suppliers and experts on best practices for low-carbon energy solutions.

## C12.2

**(C12.2) Do your suppliers have to meet climate-related requirements as part of your organization's purchasing process?**

No, and we do not plan to introduce climate-related requirements within the next two years

## C12.3

**(C12.3) Does your organization engage in activities that could either directly or indirectly influence policy, law, or regulation that may impact the climate?**

**Row 1**

**Direct or indirect engagement that could influence policy, law, or regulation that may impact the climate**

Yes, we engage indirectly through trade associations

**Does your organization have a public commitment or position statement to conduct your engagement activities in line with the goals of the Paris Agreement?**

No, and we do not plan to have one in the next two years

**Attach commitment or position statement(s)**

<Not Applicable>

**Describe the process(es) your organization has in place to ensure that your engagement activities are consistent with your overall climate change strategy**

**Primary reason for not engaging in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate**

<Not Applicable>

**Explain why your organization does not engage in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate**

<Not Applicable>

## C12.3b

**(C12.3b) Provide details of the trade associations your organization engages with which are likely to take a position on any policy, law or regulation that may impact the climate.**

**Trade association**
Other, please specify (Global Dairy Platform)

**Is your organization's position on climate change consistent with theirs?**
Consistent

**Has your organization influenced, or is your organization attempting to influence their position?**
We are not attempting to influence their position

**State the trade association's position on climate change, explain where your organization's position differs, and how you are attempting to influence their position (if applicable)**
Dairy is invested in sustainability, efficient food production and the reduction of environmental impacts.

**Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)**
50000

**Describe the aim of your organization's funding**
Membership fees

**Have you evaluated whether your organization's engagement with this trade association is aligned with the goals of the Paris Agreement?**
Yes, we have evaluated, and it is aligned

## C12.4

**(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

**Publication**
In voluntary sustainability report

**Status**
Underway – previous year attached

**Attach the document**
FY2021_Saputo Promise Report_ENG (23).pdf

**Page/Section reference**

**Content elements**
Governance
Strategy
Risks & opportunities
Emissions figures
Emission targets
Other metrics

**Comment**
Our next report will be published externally on August 4th, 2022 and will be available on http://www.saputo.com/en/our-promise/reference-documents.

# C15. Biodiversity

## C15.1

**(C15.1) Is there board-level oversight and/or executive management-level responsibility for biodiversity-related issues within your organization?**

| | Board-level oversight and/or executive management-level responsibility for biodiversity-related issues | Description of oversight and objectives relating to biodiversity | Scope of board-level oversight |
|---|---|---|---|
| Row 1 | No, and we do not plan to have both within the next two years | <Not Applicable> | <Not Applicable> |

## C15.2

**(C15.2) Has your organization made a public commitment and/or endorsed any initiatives related to biodiversity?**

| | Indicate whether your organization made a public commitment or endorsed any initiatives related to biodiversity | Biodiversity-related public commitments | Initiatives endorsed |
|---|---|---|---|
| Row 1 | Yes, we have made public commitments only | Other, please specify (Protect biodiversity and preserve soil health) | <Not Applicable> |

## C15.3

**(C15.3) Does your organization assess the impact of its value chain on biodiversity?**

| | Does your organization assess the impact of its value chain on biodiversity? | Portfolio |
|---|---|---|
| Row 1 | No, and we do not plan to assess biodiversity-related impacts within the next two years | <Not Applicable> |

## C15.4

**(C15.4) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?**

| | Have you taken any actions in the reporting period to progress your biodiversity-related commitments? | Type of action taken to progress biodiversity- related commitments |
|---|---|---|
| Row 1 | No, we are not taking any actions to progress our biodiversity-related commitments, but we plan to within the next two years | <Not Applicable> |

## C15.5

**(C15.5) Does your organization use biodiversity indicators to monitor performance across its activities?**

| | Does your organization use indicators to monitor biodiversity performance? | Indicators used to monitor biodiversity performance |
|---|---|---|
| Row 1 | No | Please select |

## C15.6

**(C15.6) Have you published information about your organization's response to biodiversity-related issues for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

| Report type | Content elements | Attach the document and indicate where in the document the relevant biodiversity information is located |
|---|---|---|
| In voluntary sustainability report or other voluntary communications | Content of biodiversity-related policies or commitments | Our most recent report will be published externally on August 2th, 2022 and will be available on http://www.saputo.com/en/our-promise/reference-documents. |

# C16. Signoff

## C-FI

**(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

## C16.1

**(C16.1) Provide details for the person that has signed off (approved) your CDP climate change response.**

| | Job title | Corresponding job category |
|---|---|---|
| Row 1 | President and Chief Operating Officer (North America) and Dairy Division (USA | Chief Operating Officer (COO) |

# SC. Supply chain module

## SC0.0

**(SC0.0) If you would like to do so, please provide a separate introduction to this module.**

Saputo produces, markets, and distributes a wide array of dairy products of the utmost quality, including cheese, fluid milk, extended shelf-life milk and cream products, cultured products, and dairy ingredients. Saputo is one of the top ten dairy processors in the world, a leading cheese manufacturer and fluid milk and cream processor in Canada, the top dairy processor in Australia, and the second largest in Argentina. In the USA, Saputo ranks among the top three cheese producers and is one of the largest producers of extended shelf-life and cultured dairy products. In the United Kingdom, Saputo is the largest manufacturer of branded cheese and a top manufacturer of dairy spreads. In addition to its dairy portfolio, Saputo produces, markets, and distributes a range of dairy alternative cheeses and beverages. Saputo products are sold in several countries under market-leading brands, as well as private label brands. Saputo Inc. is a publicly traded company and its shares are listed on the Toronto Stock Exchange under the symbol “SAP”. Key figures (as of June 2022):

- Approximately 18,600 employees (as of March 31, 2022)
- 67 plants: Canada Sector (18) USA Sector (29) International Sector (13) Europe Sector (7)
- Products sold in over 60 countries

As a global leader in dairy processing, we recognize our responsibility to demonstrate good corporate citizenship in everything we do. The Saputo Promise is our commitment to live up to the values on which our business was founded in 1954. It consists of 7 Pillars that form the backbone of our approach to social, environmental and economic performance. Our 7 Pillars are: Food Quality and Safety, Our People, Business Ethics, Responsible Sourcing, Environment, Nutrition and Healthy Living, and Community.

## SC0.1

**(SC0.1) What is your company’s annual revenue for the stated reporting period?**

| | Annual Revenue |
|---|---|
| Row 1 | 15035000000 |

## SC1.1

**(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.**

**Requesting member**
J Sainsbury Plc

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
906.19

**Uncertainty (±%)**
0

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

**Requesting member**
J Sainsbury Plc

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity (using market-based) of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**

0

**Uncertainty (±%)**
0

**Major sources of emissions**
n/a

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
McDonald's Corporation

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
19029.81

**Uncertainty (±%)**
0

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
McDonald's Corporation

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
16708.47

**Uncertainty (±%)**
0

**Major sources of emissions**
Grid electricity used for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
Target Corporation

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
202.31

**Uncertainty (±%)**
0

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
Target Corporation

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
177.63

**Uncertainty (±%)**
0

**Major sources of emissions**
Grid electricity used for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
Walmart, Inc.

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
14824.4

**Uncertainty (±%)**
0

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
Walmart, Inc.

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
13016.05

**Uncertainty (±%)**
0

**Major sources of emissions**
Grid electricity used for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

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**Requesting member**
UNFI

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
1054.07

**Uncertainty (±%)**

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the

specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

**Requesting member**
UNFI

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
925.49

**Uncertainty (±%)**

**Major sources of emissions**
Grid electricity used for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

**Requesting member**
Restaurant Brands International

**Scope of emissions**
Scope 1

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
2688.81

**Uncertainty (±%)**

**Major sources of emissions**
The use of fuel to generate heat and steam for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

**Requesting member**
Restaurant Brands International

**Scope of emissions**
Scope 2

**Allocation level**
Business unit (subsidiary company)

**Allocation level detail**
Allocation based on emission intensity of the specific market unit selling to the customer and calculated using volume of product sold this customer.

**Emissions in metric tonnes of CO2e**
1278.51

**Uncertainty (±%)**

**Major sources of emissions**

Grid electricity used for our manufacturing processes

**Verified**
No

**Allocation method**
Allocation based on mass of products purchased

**Market value or quantity of goods/services supplied to the requesting member**

**Unit for market value or quantity of goods/services supplied**
Metric tons

**Please explain how you have identified the GHG source, including major limitations to this process and assumptions made**
The emissions were allocated using the GHG emission intensity based on tons of products (tons of CO2e/ tons of product) of the specific market unit and applied to the specific customer volumes. We do not disclose volume sold to customers as this is commercially sensitive.

## SC1.2

**(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).**

Annual report for revenues by market units available on https://www.saputo.com/en/investors/shareholder-reports/2022

## SC1.3

**(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?**

| Allocation challenges | Please explain what would help you overcome these challenges |
|---|---|
| Diversity of product lines makes accurately accounting for each product/product line cost ineffective | Diversity of product lines makes accurately accounting for each product/product line difficult. |

## SC1.4

**(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future?**
No

## SC1.4b

**(SC1.4b) Explain why you do not plan to develop capabilities to allocate emissions to your customers.**

We allocated emissions to customers this year based on information we can disclose externally.  We do not plan to further develop our allocation process.

## SC2.1

**(SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.**

**Requesting member**
Please select

**Group type of project**
Other, please specify (Sustainable food system)

**Type of project**
Please select

**Emissions targeted**
Actions that would reduce our own supply chain emissions (our own scope 3)

**Estimated timeframe for carbon reductions to be realized**
3-5 years

**Estimated lifetime CO2e savings**

**Estimated payback**
Please select

**Details of proposal**
We're committed to doing our part in creating a sustainable and equitable food system, working in partnership with our farmers, suppliers and industry partners to: • Transition to a net- zero food system by 2050 and halt deforestation; • Protect biodiversity and preserve soil health; • Protect and preserve water ecosystems; and • Improve the resilience and economic viability of farming communities and protect workers' rights. Therefore, in FY21, we laid the groundwork on how we intend to address sustainability considerations beyond the scope of our operations. This led to the development of our 2025 Supply Chain Pledges. By 2025, we pledge to: • Where we have direct relationships with farmers, ensure 100% of our milk supply chain is covered by relevant sustainability standards aligned with the goals outlined above; • Where we do not have direct relationships with farmers, advocate to ensure relevant sustainability standards are implemented across all of our milk supply chain; • Contribute CDN$10 million to fund relevant initiatives; and • Source 100% of our principal ingredients sustainably. In the coming months, we will put the execution stage of our plan in motion, starting by allocating the right expertise and resources towards our Supply Chain Pledges and defining the practices to which will form part of our sustainability standards. As we do not own or operate farms, engaging with our patron farmers as well as industry bodies, customers and other stakeholders will form part a key part of our strategy, leveraging our capabilities as a business to create positive environmental changes.

## SC2.2

**(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives?**
No

## SC4.1

**(SC4.1) Are you providing product level data for your organization's goods or services?**
No, I am not providing data

## Submit your response

**In which language are you submitting your response?**
English

**Please confirm how your response should be handled by CDP**

| | I understand that my response will be shared with all requesting stakeholders | Response permission |
|---|---|---|
| Please select your submission options | Yes | Public |

**Please confirm below**
I have read and accept the applicable Terms